



# Lessons Learned and a Creative District Energy Approach to serve a new Medical District

Campus Energy 2016:  
The Changing Landscape  
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Utilities & Energy Management



## OVERVIEW

- ▶ Introduction
- ▶ Approach
- ▶ Lessons Applied
- ▶ Summary
- ▶ Current Status
- ▶ Next Steps



Utilities & Energy Management

**BURNS**  **MCDONNELL**

# INTRODUCTION

## UNIVERSITY OF TEXAS AT AUSTIN

- ▶ Main Campus
  - Founded 1883
  - 70,000 students and faculty
  - 431 acres, 20 million square feet, 150+ buildings
  - 50 states, 126 countries represented
- ▶ Pickle Research Campus
  - Applied Research Labs
  - Nuclear Engineering
  - Advanced Computing Center



Image Courtesy: The University of Texas

# INTRODUCTION

## DELL MEDICAL SCHOOL

- ▶ Phase 1
  - \$800 million new construction
  - 1.1 million square feet
  - Level 1 trauma hospital
- ▶ Fast-tracked
  - Bond passed - November 2012
  - First students - Fall 2016



Image Courtesy: The University of Texas



Image Courtesy: The University of Texas

# INTRODUCTION

## UTILITIES & ENERGY MANAGEMENT

- ▶ Main Campus
  - 45,000 cooling tons
  - 1,089,000 pph steam
  - 137 MW CHP
  - 3.9 million gallon TES
  - USGBC PEER certified campus
- ▶ Pickle Research
  - 8,000 cooling tons
  - 3,750 ton plant and 1 million gallon TES tank serving super computer
- ▶ New Medical District
  - 15,600 cooling tons
  - 87,000 MBH heating water
  - 5.5 million gallon TES
  - ~2 miles of new distribution piping

PEER



Image Courtesy: The University of Texas

Note: Installed capacity values indicated

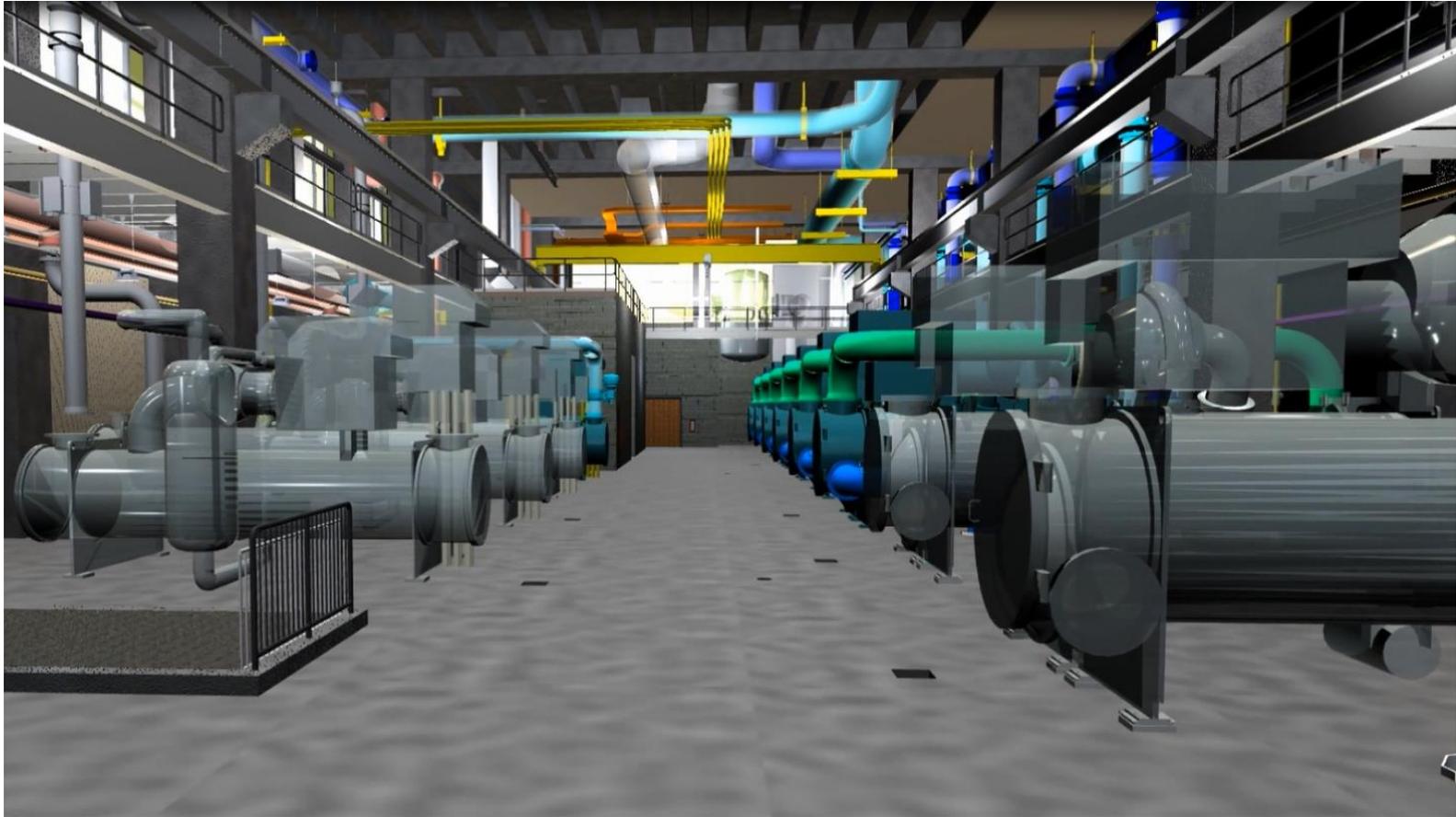
# INTRODUCTION

## Chilling Station #7 and Hot Water Plant #1

	Chilling Station #7	Hot Water Plant #1
Startup Year	2016	2016
Number of Buildings Served	160	5 (Phase 1)
Square Footage Served	17 million sqft (campus area served)	1.1 million sqft (medical district)
Distribution Network length	> 9 miles (campus total)	2,850 Trench Feet (medical district)
<b>Heating</b>		
Heating Capacity	47 MMBtu	40 MMBtu
Equipment	3 gas-fired boilers + 1 HPC	3 steam-HW heat exchangers
Piping Diameters	16 inches	16 inches
System Pressure	80 psig	80 psig
System Temperatures	176 F supply / 104 F return	176 F Supply / 104 F Return
<b>Chilling</b>		
Chilling Capacity	15,600 tons	
Equipment	6 chillers + 1 HPC	
Piping Diameters	36 inches	
System Pressure	120 psig	
System Temperatures	39 F supply / 55 F return	
<b>Thermal Energy Storage</b>		
Volume	5,500,000 gallons	
Capacity	52,000 ton-Hours	
Electrical Demand Offset	6 MW	

# INTRODUCTION

## Chilling Station #7 and Hot Water Plant #1



# APPROACH

## OWNER PROJECT DEVELOPMENT

- ▶ Upstream utility master plan
- ▶ Gathered internal lessons learned
  - Recent projects
  - Industry experience
- ▶ Refined owner's specifications
- ▶ Procure sole-source key scopes



Goal: Set expectations for high quality solution

# APPROACH

## OWNER PROJECT DEVELOPMENT

- ▶ Developed strong RFP
  - Defined overall scope/schedule
  - System design criteria
  - Preliminary equipment criteria
  - Identified potential design studies
  - Encompassed operational/design philosophy
  - Required some “pre-design”
    - ▶ Consider getting help
- ▶ Design-Build approach selected
  - Schedule advantages
  - Open book flexibility
  - Early pricing
  - Team mentality

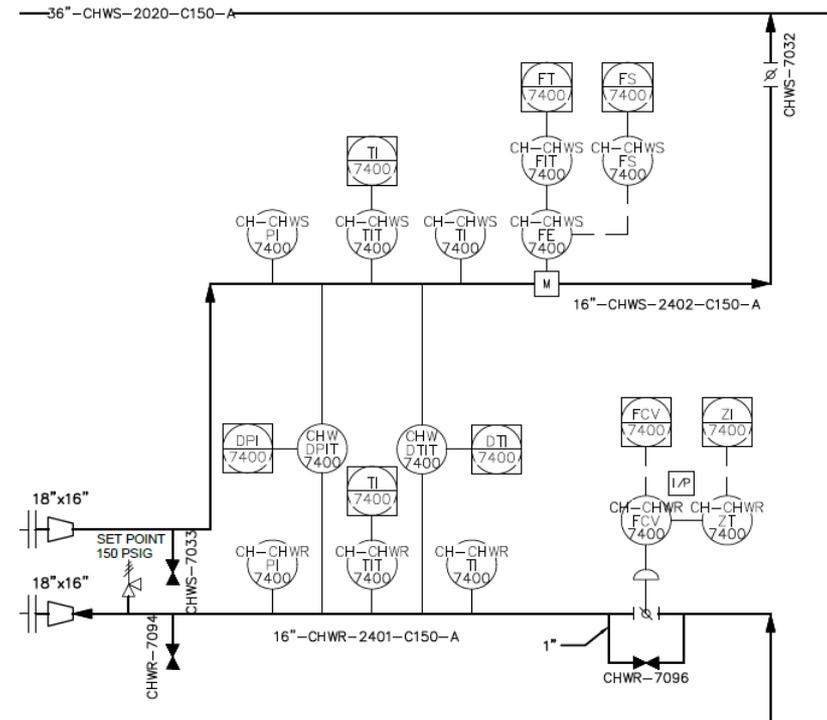


Goal: Pick the right team

# APPROACH

## DESIGN-BUILD

- ▶ Strategic team
  - Engineer led
  - Controls integrator on the design team
  - Optimization consultant
- ▶ Extensive tours of existing facilities
  - The good and the not so good
- ▶ Design charrettes
  - Focus on early P&ID development
- ▶ Line-by-line review of sequence of ops
  - Involve UT leadership AND operations staff
- ▶ Inclusive design reviews with UT discipline reps
- ▶ BIM walkthroughs at major design milestones



Goal: Incorporate best practices, hone the solution

# APPROACH

## DESIGN-BUILD

- ▶ More BIM walkthroughs
- ▶ Early subcontractor engagement
  - Pricing and constructability feedback
  - Accountability
- ▶ Open book finances
  - Flexibility enabled smart decisions
- ▶ Early Procurement
  - Minimized financial risk
  - Helped define schedule / staging
  - Coordination with actual equipment
- ▶ BMcD Mech/Elec field superintendents



Image Courtesy: Flintco

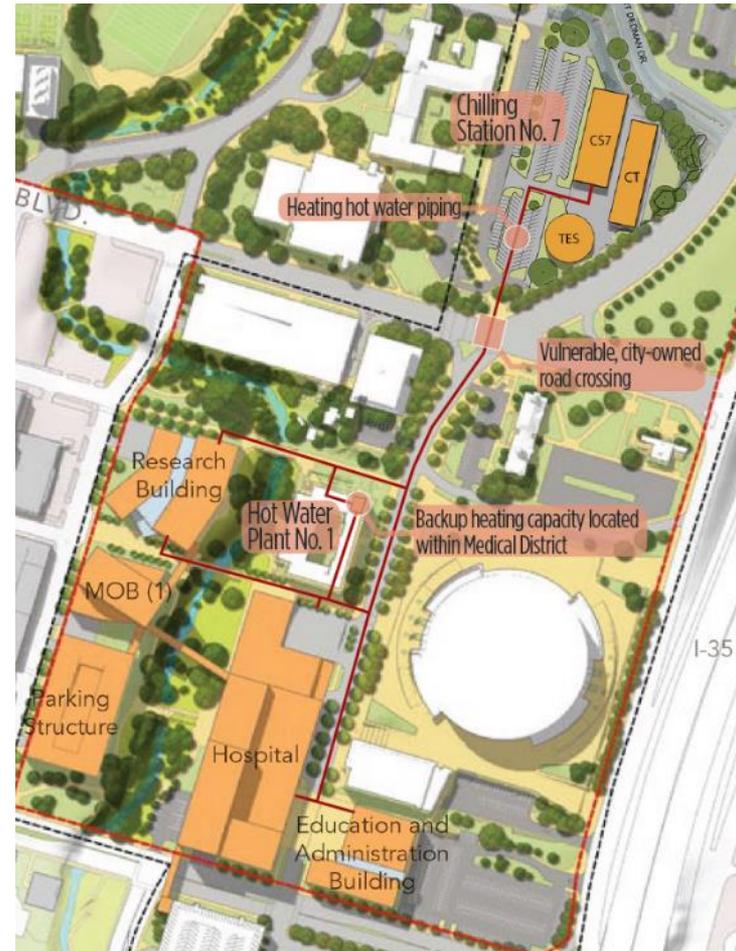


Goal: Expedited delivery without sacrificing quality

# LESSONS APPLIED OPERATIONS

- ▶ Avoid single points of failure
  - N+1 pumping
  - 4 independent water services
  - Multiple distribution paths
  - Bypass lines
- ▶ Geographic diversity
- ▶ Smaller equipment, higher quantity
  - Reliability
  - Operational flexibility

Goal: Resiliency!



Graphic Courtesy: The University of Texas

# LESSONS APPLIED

## OPERATIONS

- ▶ Attention to dead legs and idle operation
  - Bypass for the bypass
- ▶ Material Selections
  - Valve components
  - Gaskets and pump seals
  - Considerations at cooling tower!
- ▶ Comprehensive Cx
  - Owner executed

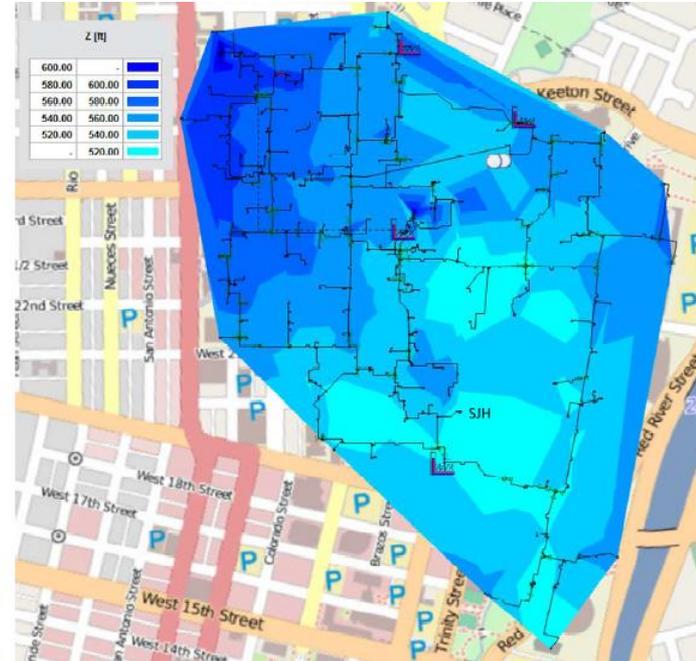


Goal: Attention to Details – EVERYTHING MATTERS!

# LESSONS APPLIED

## OPERATIONS

- ▶ TES-1 start-up experience
  - Extreme focus on TES-2 design and control
- ▶ Predictive operational models
  - Campus-wide flow modeling
  - Optimization across CS6/CS7
  - Focus design on the “sweet spot”



Graphic Courtesy: The University of Texas

Goal: Optimized Operations

# LESSONS APPLIED DESIGN

- ▶ HDPE distribution piping
  - Sizing for surge
  - To insulate or not to insulate...
  - Transition joint design
    - ▶ Torque calculation & procedure
    - ▶ Custom flange adapter at valves
    - ▶ Gasket selection
    - ▶ Belleville washers
- ▶ Corrosion protection
  - “Exercise” sequences
  - Avoided dead legs
  - Material upgrades

Goal: Long-term Reliability



Image Courtesy: Flintco

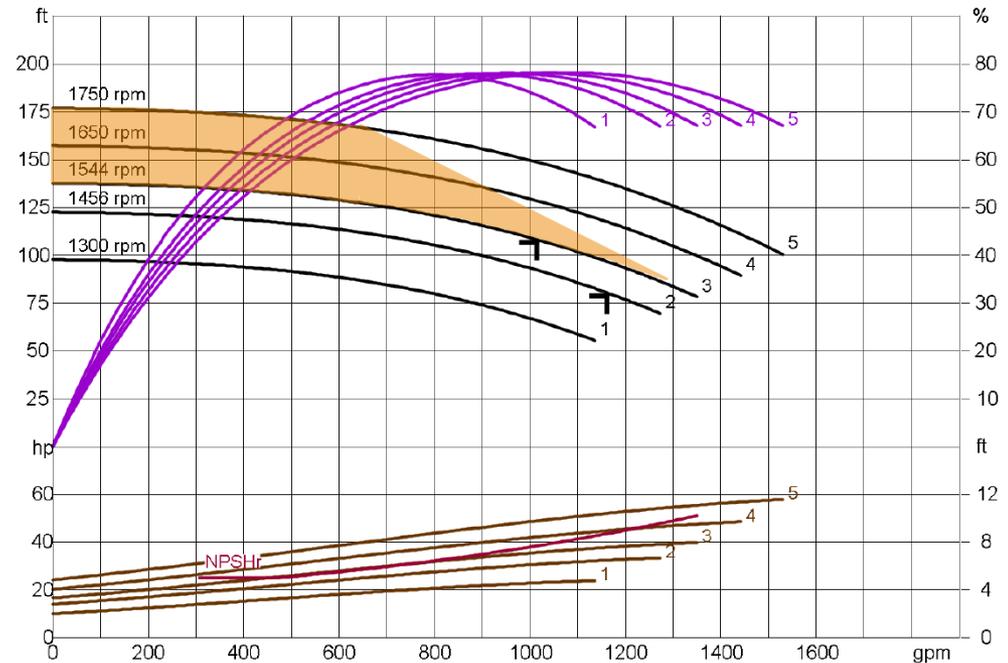


Image Courtesy: Flintco

# LESSONS APPLIED

## DESIGN

- ▶ Pump adventures
  - VS operation: 0-60 Hz and beyond
  - Max impellers, max flexibility
  - VFD overloading protection
  - Terminal box envy
- ▶ Valve selection
  - Gear box torque capability
  - High performance vs. resilient seat



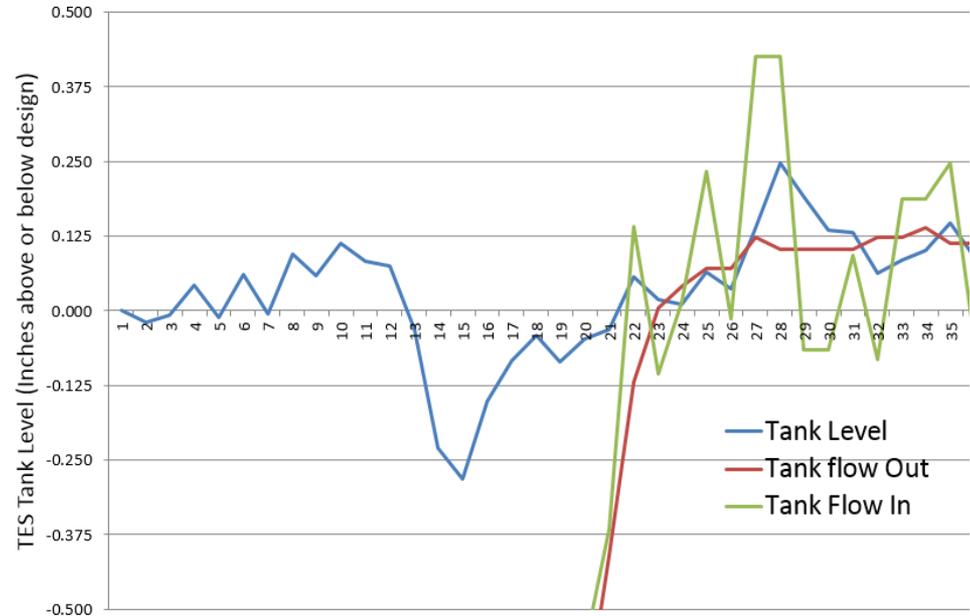
Graphic Courtesy: ITT Goulds

Goal: Find the best balance between cost and performance

# LESSONS APPLIED

## DESIGN

- ▶ 5°F approach cooling tower
  - Lowest cost of ownership
- ▶ TES-2 control
  - 6,000 gallons/inch!
  - Dynamic return pressure
  - Concurrent operation with TES-1
  - Level response simulation
  - Tight CV selection
- ▶ Designed for optimization
  - Custom sequences
  - HW temp flexibility
  - Strategic equipment selections
  - 600 ton Heat pump chiller



Graphic Courtesy: The Hartman Company

Goal: Design with optimization in mind

# SUMMARY

## CS7 / TES-2 BENEFITS

- ▶ Lower campus annual kW/ton
  - 0.547 kw/ton annual projected
- ▶ Offset 6 MW of peak demand
  - Avoids additional CHP capacity
- ▶ Improves campus hydraulics
- ▶ Off-load plants in need of renewal
- ▶ Room for expansion
  - 5,000 tons more chiller
  - 1,800 tons / 30 MMBtu more HPC
  - 12 MMBtu more boiler



# CURRENT STATUS

## DELL MEDICAL SCHOOL

- ▶ Phase 1 Under Construction
  - Dell Seton Medical Center Teaching Hospital
  - Research
  - Education and Administration
  - Medical Office
- ▶ Scheduled to open fall 2016



Image Courtesy: Flintco

# CURRENT STATUS

## CHILLING STATION #7

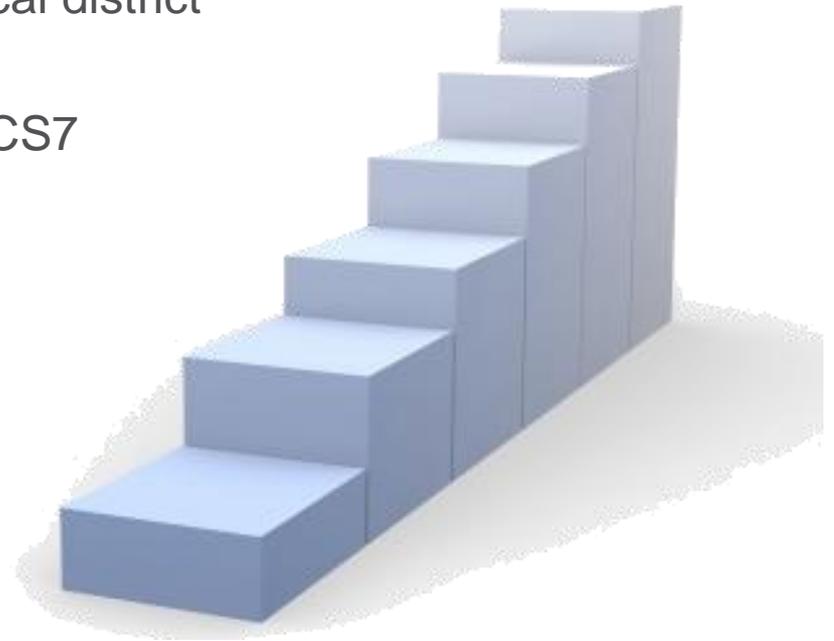
- ▶ Substantial completion late June 2016
- ▶ Pre-functional testing underway



Image Courtesy: Flintco

# NEXT STEPS

- ▶ Study to optimally balance CHP and TES (x2) dispatch
- ▶ Optimization implementation
- ▶ Offset peak power increase from medical district
- ▶ Phase 2 build-out of medical district
- ▶ Distribution upgrades to further utilize CS7



# QUESTIONS??

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