UMass Medical School Power Plant

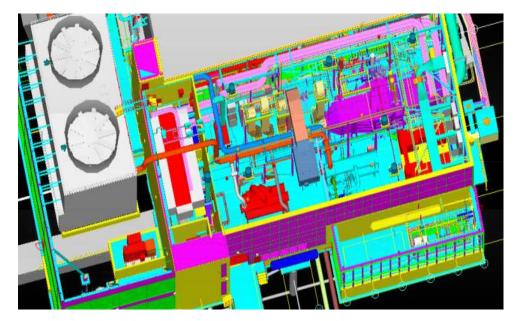
Running a Reliable Campus Combined Heat and Power Plant

June 27, 2015



Agenda

- UMass Medical School
- Our Plant
- Our 2012 Expansion
- Current Operational Issues





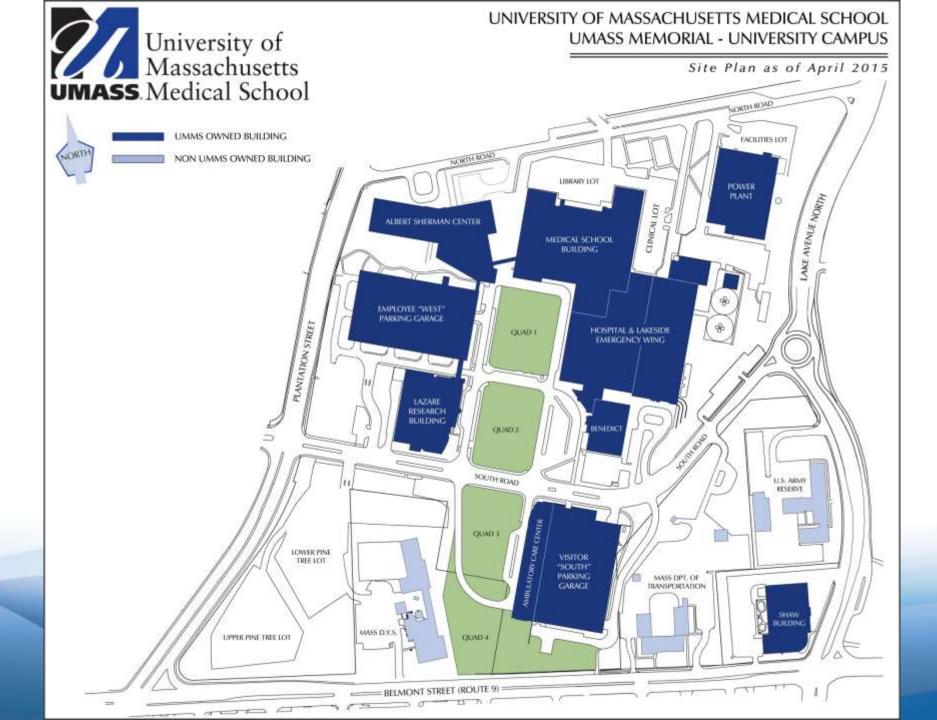
UMass Medical School

- Lake Ave, Worcester Campus
 - 60 acres
 - 3.5MSF of facilities
- Medical School
 - \$1B Enterprise 3,000 Full and Part Time Faculty
 - 1,000 students (Medical Education, Graduate School of Biomedical Sciences and Grad School of Nursing)
 - Over \$220M in annual research funding
- UMass Memorial Healthcare System
 - Full service healthcare system in central Mass

Lake Ave Campus has 400 Registered Beds, Lifeflight,
20 surgery suites, Emergency Department, Radiology,
Oncology, Cardio Vascular, Ortho, etc.

Presentation Tit





Plant History

- Original Plant Constructed in 1970
 - Served about 2msf of hospital and medical school
 - 3 each 100,000pph boilers, 2 each 2500KW extraction generators, and 3 each 2500 Ton Steam drive Chillers
 - Distribution included an underground steam, chilled water and electrical distribution system.
- First CHP Expansion in 2000
 - Increased NIH Funding and Healthcare Delivery needs 1MSF of new space
 - New Equipment:
 - 5MW Topping Cycle Turbine (1100psi to 250psi)
 - Two 1100psi, 115,000pph boilers
 - 5,000 Ton Chiller, powered by 50psi steam
 - Cooling Towers and Auxillaries



The Albert Sherman Center

- Biomedical Research and Academic Support Building of 515,000 SF – Nine Stories
- Home to 150 Wet and Dry Principle Investigators in Bioinformatics, Quantitative Health Sciences, Pathology, Microbiology, Cardio Vascular, and Diabetes.
- Inter Professional Center for Experiential Learning and Simulation – simulation labs and standardized patient

Medical School

• Construction Completed on 12/12/12



2013 Plant Expansion

- 7.5 MW Combustion Turbine
 - Natural Gas, No. 2 Fuel Oil Back-Up
- 60,000 lb/hr 1100psi Heat Recovery Steam Generator
 - Duct-Fired With Natural Gas
 - SCR Type Emissions Control System
- 4,000-ton Electric Drive Chiller
- Supporting Equipment & Systems



Operational Challenges

- Reliability and Reserves
- Utility Interconnection Agreement and Second Feeder Service Charge
- Upstream Reliability Review
- Environmental Reporting and Regulator Relationships
- Production and Billing Meter Management
- Computerized System Interoperability and Optimization
- Staffing Talent, Corporate Knowledge, inhouse/contracting mix, and graying workforce



Plant Initiatives

- The Plant as a Business Line Income Statement, building meters, commodity and capacity rates, & capital treatment
- Focus on energy building performance and alignment of plant and property maintenance teams
- Make Buy decisions and equipment line up with a diverse set of equipment and fuel switching options
- Capital Planning get in front of the program teams assure distribution and plant equipment receive equal equity
- Enhanced Island Mode Electrical Configuration



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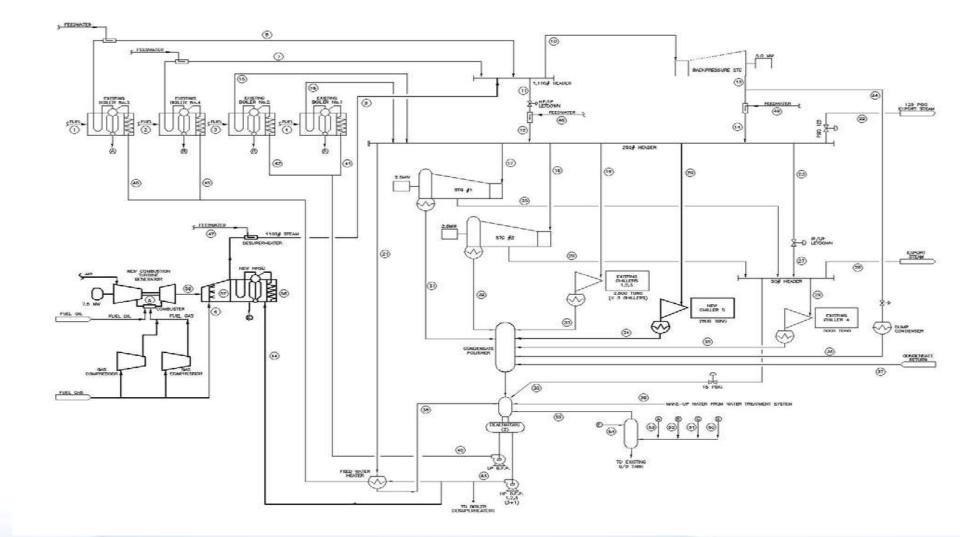
Reference Slides

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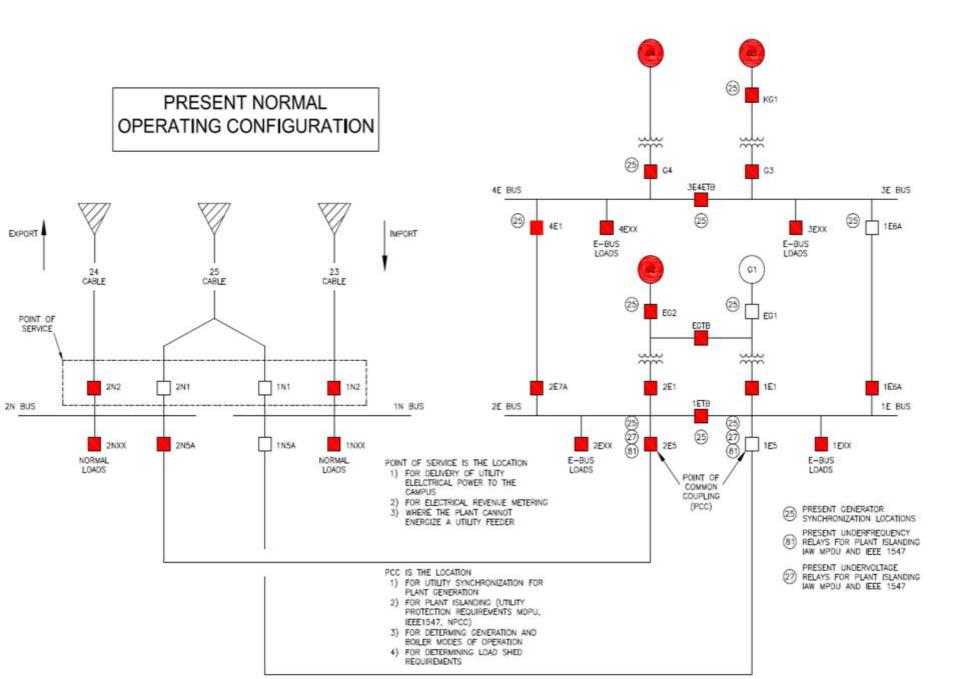
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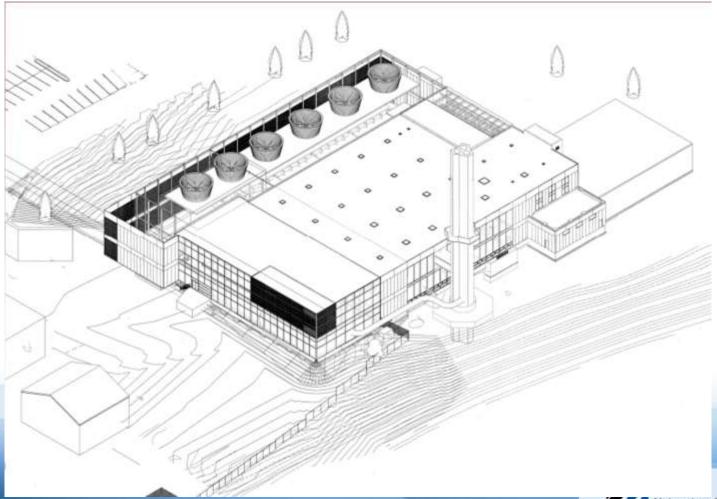


Prime Mover Integration Flow Diagram



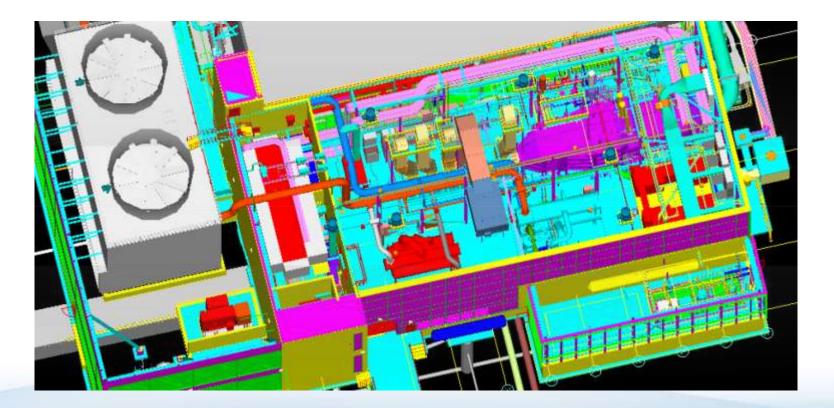


Architectural View – Building Expansion

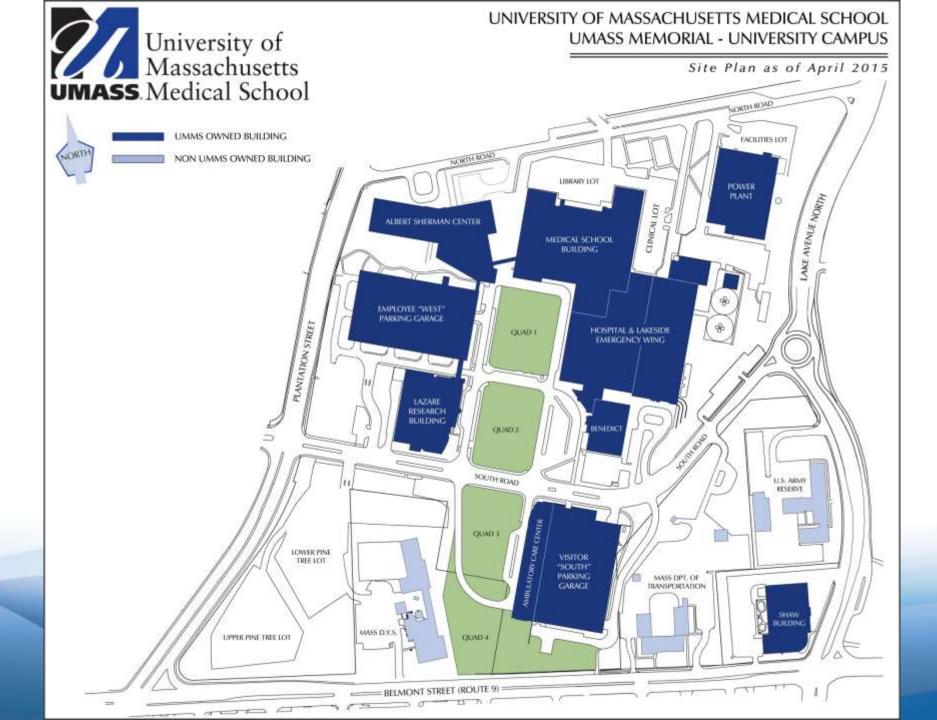




Major Equipment General Arrangement









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