



**BURNS & McDONNELL**



# Analyze and Implement: Modernizing an Airport Central Utility Plant

Sustaining Our Success

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- ▶ Introduction
- ▶ Owner Considerations
- ▶ Growth / Challenges
- ▶ Modernization Analysis
- ▶ Heating Upgrades
- ▶ Cooling Upgrades
- ▶ Construction Phasing
- ▶ Next Steps

# INTRODUCTION

## DENVER INTERNATIONAL AIRPORT

- ▶ Opened February 28, 1995
- ▶ 58.3 million travelers in 2016 (Record!)
- ▶ 53 sq. miles (Largest Land Area Airport in US)
- ▶ 76,000 Feet of Length on Six Runways
- ▶ 19 consecutive months of record-setting traffic
- ▶ >6M Square Feet of Space Under Roof
  - Terminal, 3 Concourses & Airport Office Building
- ▶ **Served by Single Central Utility Plant**
- ▶ Secret Underground Bunkers 😊

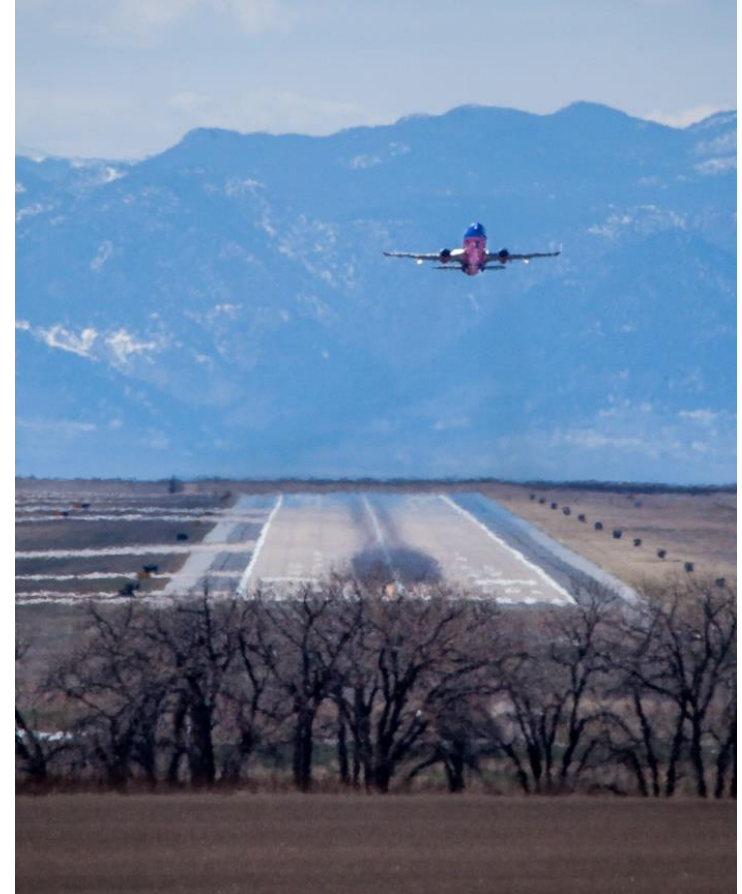


Photo Courtesy of Denver International Airport

# INTRODUCTION

## CENTRAL PLANT – EXISTING ASSETS

### Heating Water

- ▶ Medium Temp Hot Water Boilers (230F Delivery)
- ▶ 70 deg *design* dT
- ▶ Original: 3 x 60 MMBTU, 1 x 17 MMBTU
  - 60's derated to 42 MMBTU
- ▶ Supplemental: 1 x 47 MMBTU

### Chilled Water

- ▶ 3 x 4,150 ton R-22 Chillers
- ▶ 2 x 2,500 ton R-123 Chillers (2015, VFD)
- ▶ 2 x 1,200 ton Free Cooling HX
- ▶ 1 x 4,150 ton Free Cooling HX
- ▶ 8 x 2,708 ton Cooling Towers (VFD)

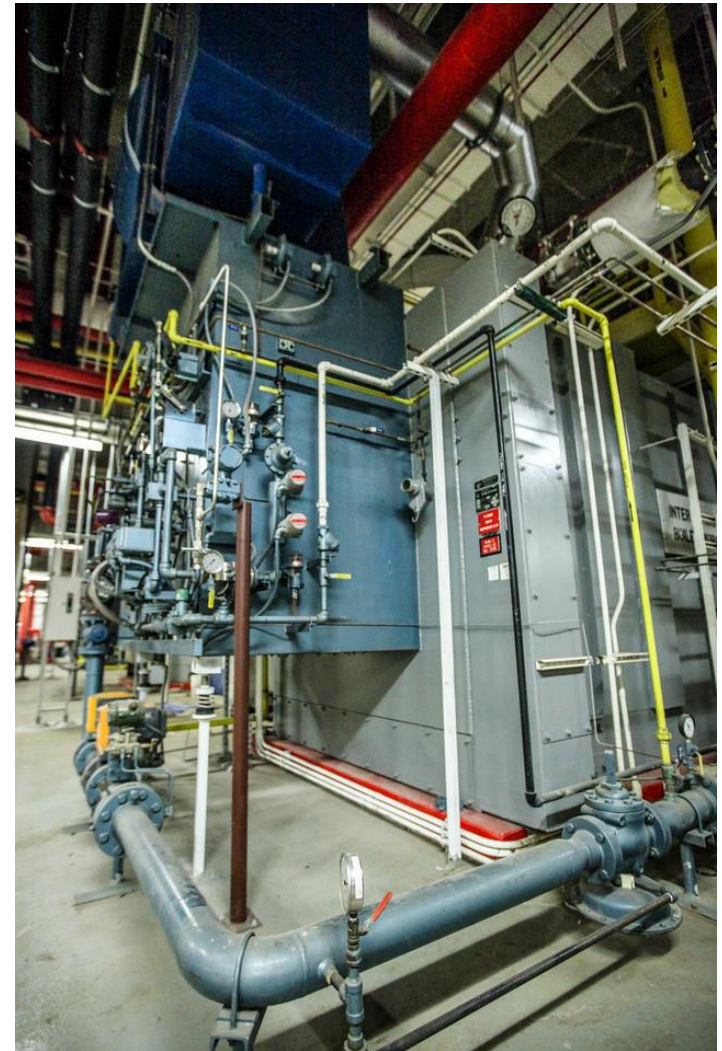
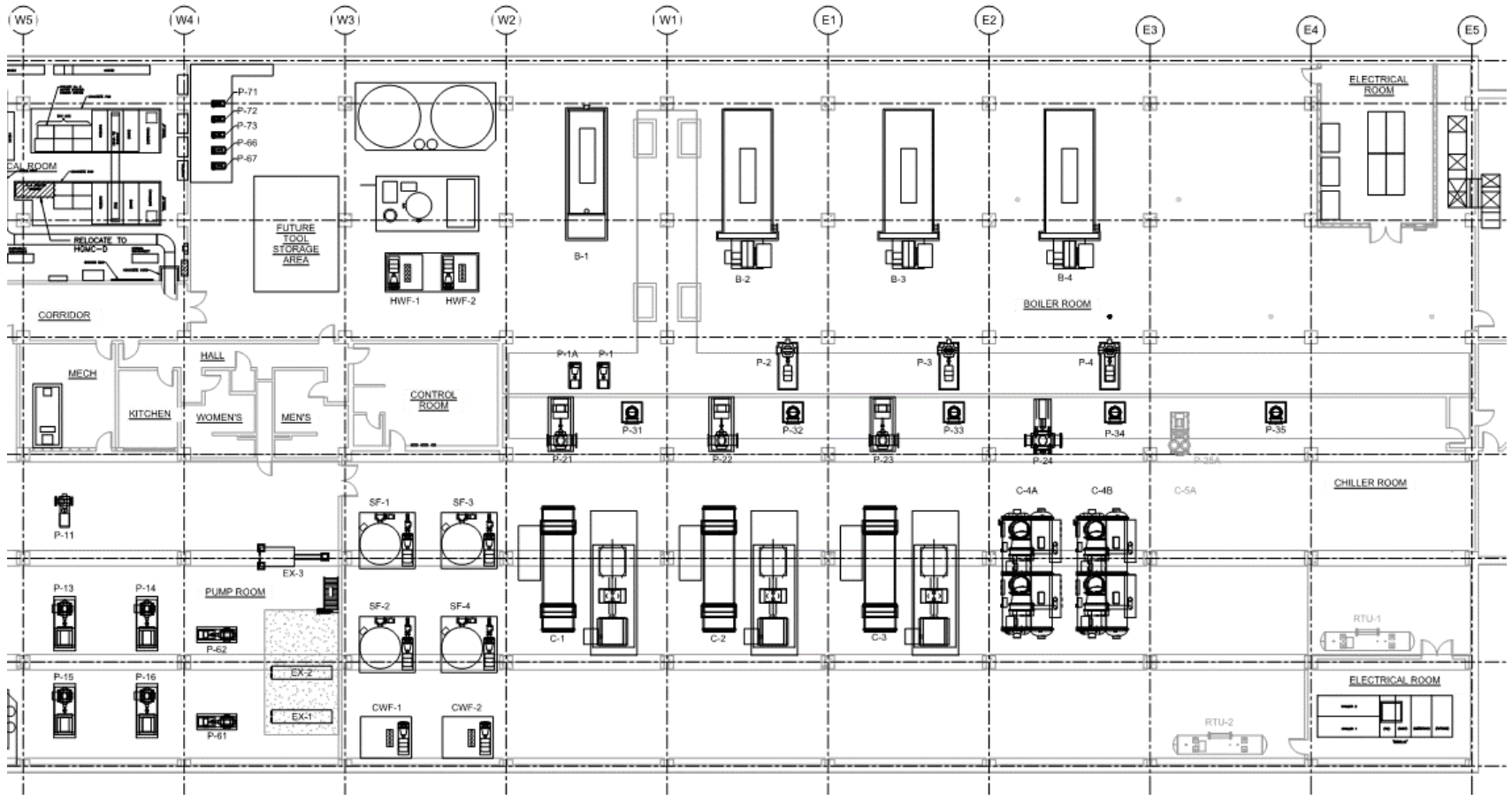


Photo Courtesy of Denver International Airport

# INTRODUCTION

## CENTRAL PLANT – ASSETS (2015)



# OWNER CONSIDERATIONS

## INTERNAL PROCESS

- ▶ Stakeholder Engagement
  - Operations & Maintenance
  - Finance
  - Energy Management
- ▶ DEN In-house QA/QC Staff
- ▶ On-Call Contracting
  - Design Professionals
  - Commissioning

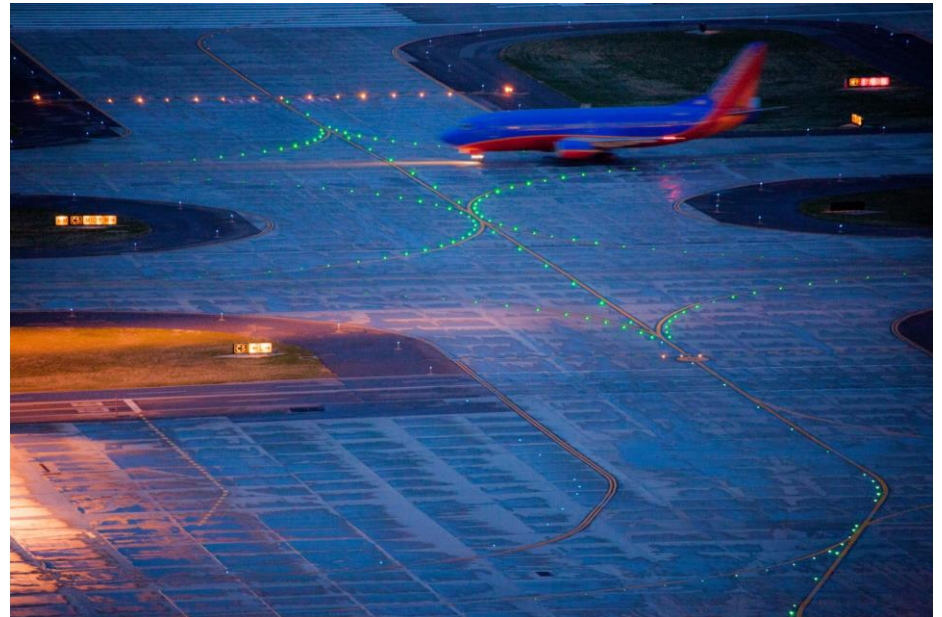
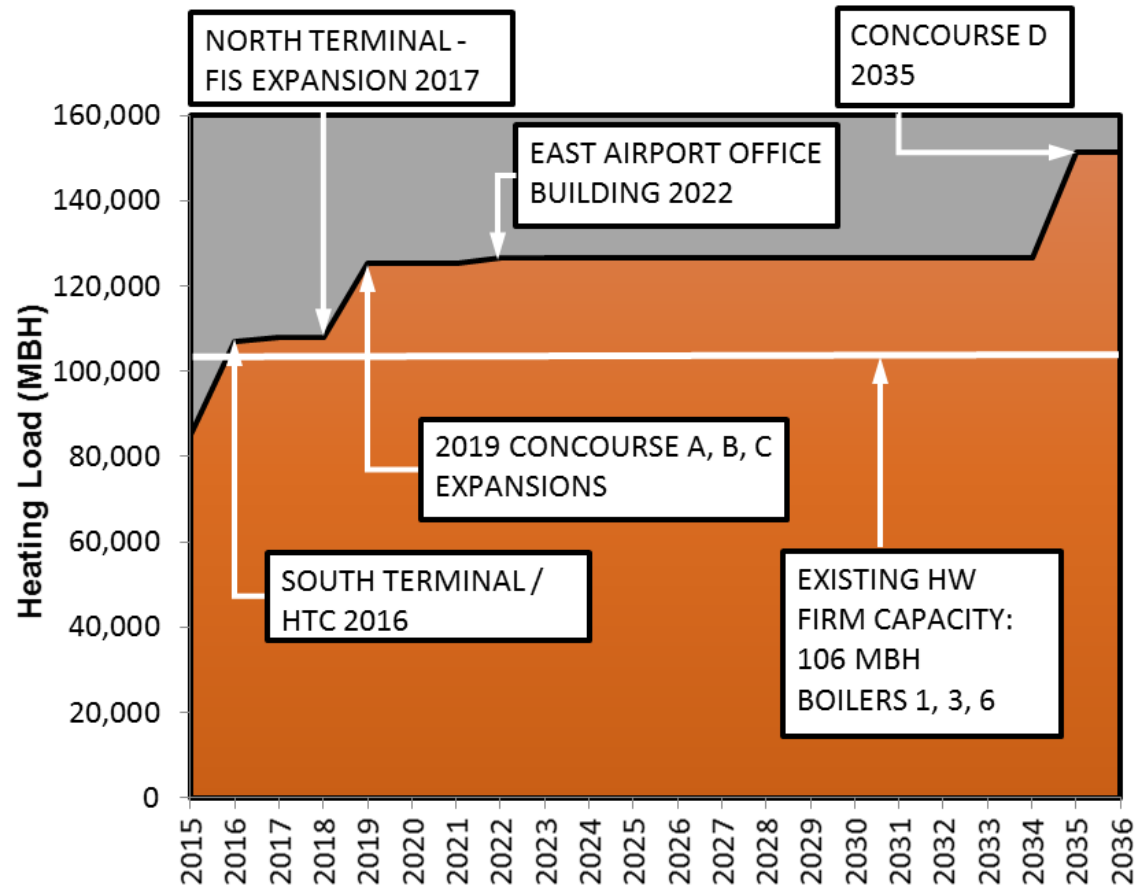


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# GROWTH!

## HEATING WATER



# CHALLENGES

## EXISTING CUP STRUGGLES

- ▶ Completely land-locked
- ▶ Subsurface CUP
- ▶ Cooling tower above
- ▶ Legacy water treatment issues
- ▶ Operating inefficiencies
- ▶ Optimization opposition



Photo Courtesy of Google Maps

# CHALLENGES

## EXISTING CUP STRUGGLES

- ▶ Heating
  - Firm capacity
  - Redundancy profile
  - Dedicated pumping
  - Flue stack design, orientation and deterioration
- ▶ Cooling
  - R-22 Phase-out
  - CW pumping issues
  - Redundancy profile
  - Load Transition/Sequencing – low dT

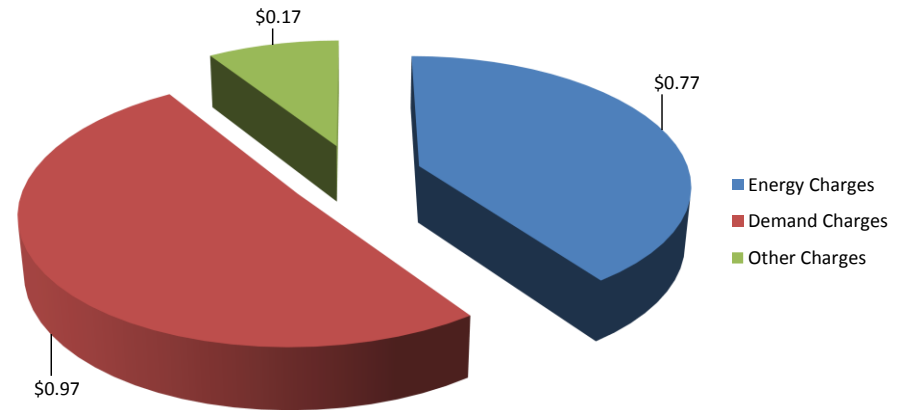


# ANALYSIS

## CUP MODERNIZATION

### Goals

- ▶ Define future utility system requirements
- ▶ Identify technology options
- ▶ Analyze ancillary modifications
- ▶ Economic Analysis of options
- ▶ Provide a utility “Roadmap”



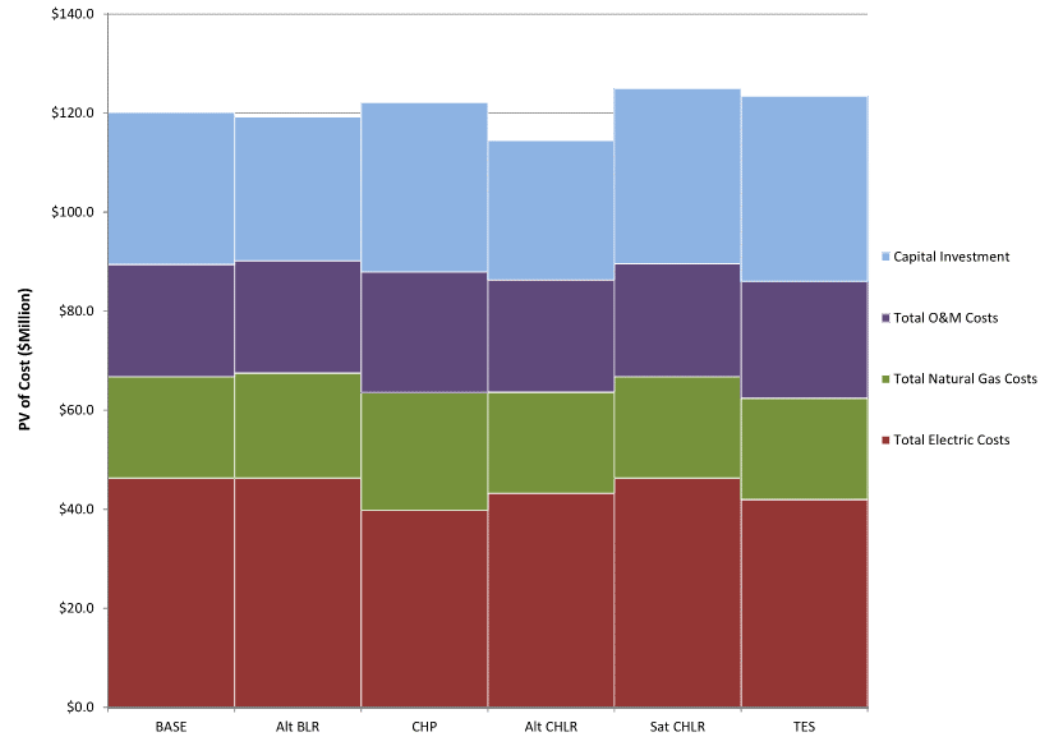
	PV Cost (2016 \$MM)	Incremental Values to Base Case		
		NPV (2016 \$MM)	Cumulative Net Cash Flow (\$MM)	Simple Payback
<b>Base Case</b>	\$116.2			
<b>Alt Boiler Size</b>	\$113.4	\$2.8	\$3.0	N/A
<b>Combined Heat and Power</b>	\$118.2	(\$2.0)	(\$1.7)	29.0
<b>Alt Chiller Size</b>	\$109.5	\$6.7	\$11.2	N/A
<b>Satellite Chiller Plant</b>	\$121.0	(\$4.8)	(\$10.6)	N/A
<b>Thermal Energy Storage</b>	\$119.5	(\$3.3)	(\$2.1)	30

# ANALYSIS

## CUP MODERNIZATION

### Technology Options Considered

- ▶ Alternative Boiler Size\*
- ▶ Combined Heat and Power
- ▶ Alternative Chiller Size\*
- ▶ Satellite Central Plant
- ▶ Thermal Energy Storage
- ▶ Additional Electrical Service



# HEATING UPGRADES

## ALTERNATE BOILER SIZING

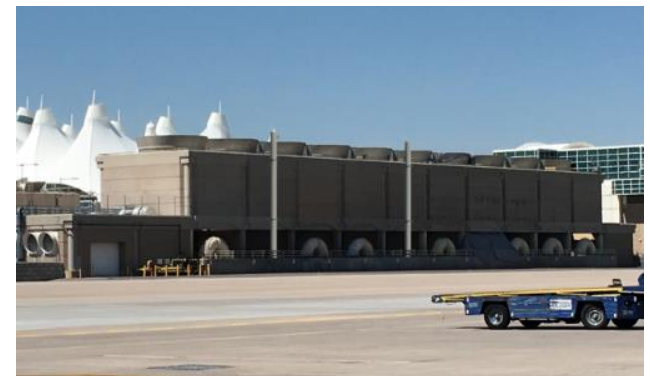
- ▶ Phase 1 – Boiler #2 Replacement
- ▶ Phase 2 – Boiler #1, 3, 4 Replacement
  - Full Build = 8 x 20 MMBTU

### Challenges

- ▶ Maintain airport heating service
- ▶ Interim solution/control for mix of boiler/pumps
- ▶ Flue configuration / aesthetic

### System Improvements

- ▶ Variable-primary pumping
- ▶ Common pumping header
- ▶ Flue stack improvements
- ▶ Integrate/update controls



# COOLING UPGRADES

## ALTERNATE CHILLER SIZING

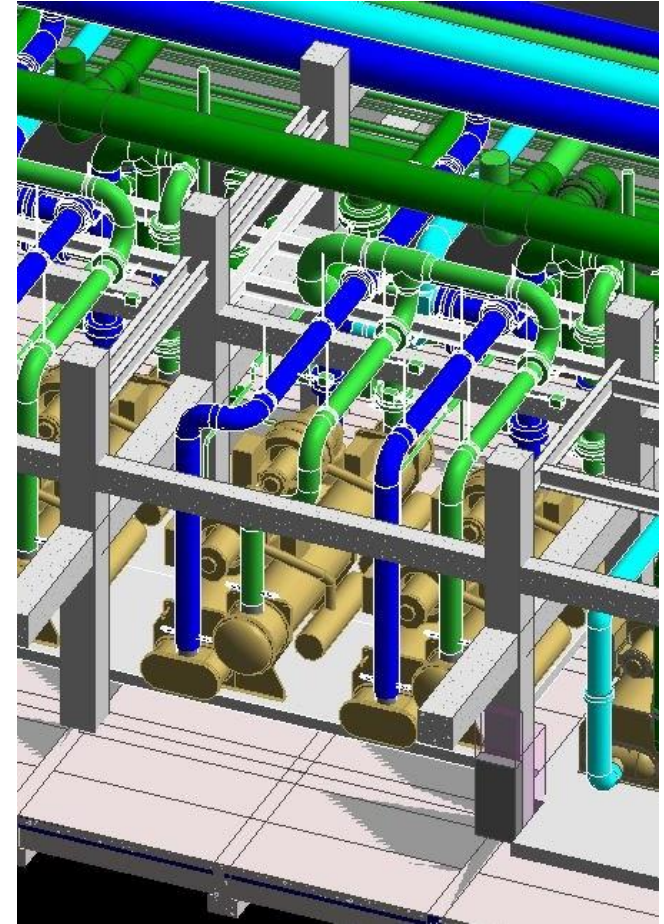
- ▶ 8 x 2,500 ton VFD Chillers – 2 per chiller bay
- ▶ Single set of CW pumps

### Challenges

- ▶ Maintain airport cooling capacity
- ▶ Phased, seasonal construction
- ▶ Electrical service realignment
- ▶ Space for variable frequency drives
- ▶ Refrigerant phase-out solution (R-22)

### System Improvements

- ▶ CW Pumping – VS for Free cooling + Optimization
- ▶ Staging / Control



# CONSTRUCTION PHASING

## OWNER CONSIDERATIONS

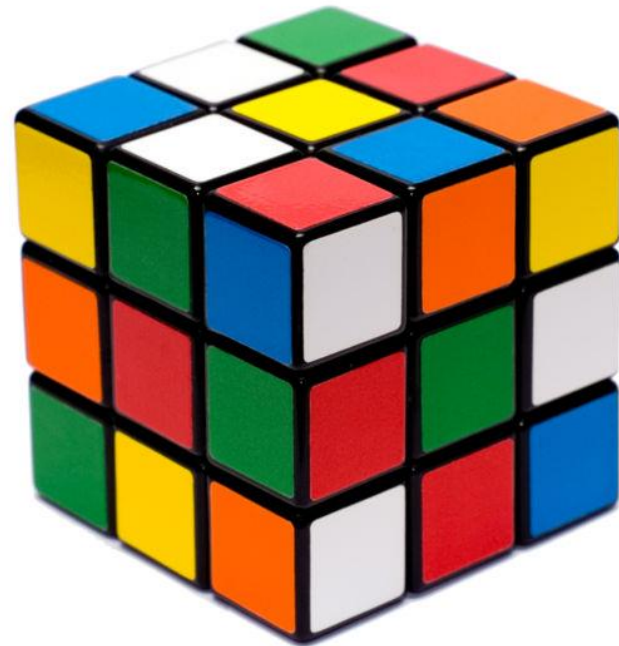
- ▶ Contracting method/timing
- ▶ Early Equipment Procurement?
- ▶ Owner-performed work?
- ▶ Robust Division 01 Specs
  - CUP Operations
  - Equipment Protections
  - Critical Hours
- ▶ Strictly define outage tolerances
  - 100% continuous operation?
  - Temperature float allowed?
  - Financial Implications?



# CONSTRUCTION PHASING

## DESIGN CONSIDERATIONS

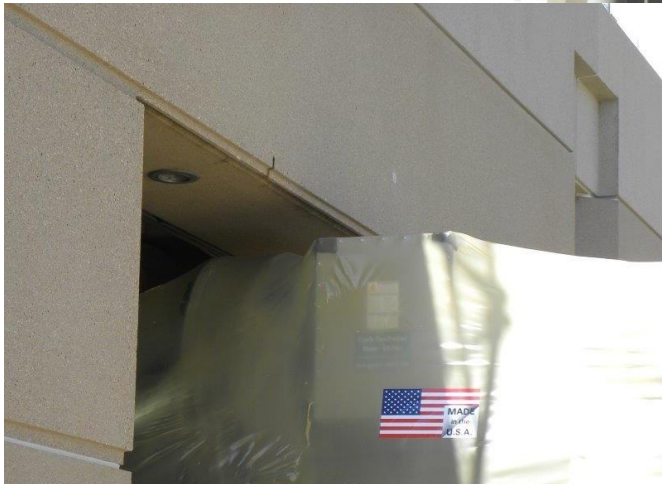
- ▶ Equipment Pathway
- ▶ Seasonal loading
  - Zero or low load periods?
  - Alternate means to meet load?
- ▶ Controls expectations?
- ▶ Valve inventory....can they be trusted?
- ▶ Interdependent systems
- ▶ Clear communication of plan



# CONSTRUCTION PHASING

## CONSTRUCTION CONSIDERATIONS

- ▶ Work in an operating CUP
- ▶ Additional protections
- ▶ Reduced labor efficiency
- ▶ Confirm Rigging/Pathway
- ▶ Diligent Communication



# NEXT STEPS

## FINISH THE FIGHT!

- ▶ Boiler #1, #3, #4 Replacement
  - Early Design Underway
  - Secondary Pump replacements
  - Construction Complete Fall 2018
- ▶ Chiller Replacement Construction
  - Starting in Fall 2017
  - 15,000 tons installed
  - 2-year duration with phasing
- ▶ Continuous Improvement
  - Maintenance Programs
  - Optimization Strategies



Photo Courtesy of Denver International Airport

