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Total Energy Management Portfolio Role of CHP Plant

Consume Sparingly, Spend Wisely, Generate Responsibly, Analyze Continuously

IDEA Campus Energy, February 28, 2019

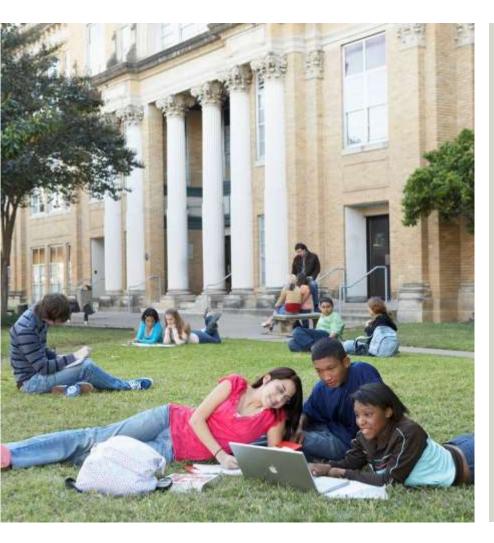
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Agenda







- New Energy Management Challenges, Practices and Tools
- Supply Procurement & Performance Benchmarking
- Portfolio Optimization Framework in Evaluating Supply Options
- Role of the Central CHP Facility
- Q&A

Reflecting on the Past Decade – Greater Challenges Ahead





 Over the past decade, Higher Education has experienced many facilities related changes and challenges:

Consumer Price Index (CPI)	*1900	State funding per student at public universities	.76%
Campus Building Space – Research Universities*	*1400	Facilities Operating Budgets* (\$/sqft)	.500
Public HE DM Backlogs* (\$/gsf)	*30° °	Maintenance Coverage* (#FTE/gsf))	20%

In this environment, we must: 1) Optimize our Assets; and 2) Do more with less!

* Sightlines

Total Energy Management Approach - Integrated approach to optimizing our assets and operations





Reduce: Use Less!

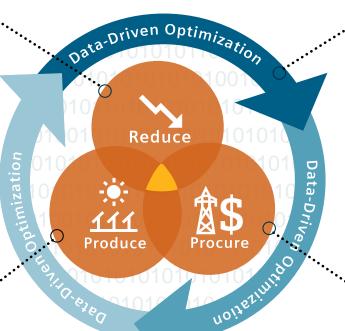
Energy Efficiency Commissioning

Integrated Planning



Produce: Generate Efficiently!

Campus Utility Systems CHP / RE / Storage



Digitalization:

Optimize!

Automation / Monitoring / Integration
Connectivity / Analytics / IoT

Financing / Contracting / Partnership



Procure:

Manage!

Energy & RE Purchasing Energy Risk Management

Tools Enabling Us to Optimize Our Assets and to Do More with Less!











Integrated Planning

- Energy and Climate Action Plans
- Supply Portfolio Planning
- Energy Master Planning

Digitalization

- Supply Portfolio Optimization
- TEM-based Asset Optimization
- Predictive Maintenance

Contracting & Partnership

- Planning / Energy Services / O&M
- ESCO / Solar PPA / DBOOM
- P3 / EaaS / Concession

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Supply Procurement & Performance Benchmarking

Benchmarking Electric & Natural Gas Supply Procurement Performance





Demand Management, Peak Load Capacity Pricing and Self-Gen Balancing

Market-Based Block & Index Supply and Budget-Based Hedging Program

Baseline Long-Term Renewable Energy and Carbon Reduction Goals

Benchmark to CPP Values, PLC Reduction Value & Basic Residual Auction Values

Benchmark to Full Requirements Contract (FRC)

> Benchmark to Market (LSE) Block & Index Value, Including Hedging, REC & Price Stability vs. Downside Participation Value



Portfolio Optimization Framework in Evaluating Supply Options

Portfolio Supply Optimization within a Probabilistic Framework





- Siemens Utilizes a Portfolio Supply
 Optimization Model to identify the
 range of probabilistic price & load
 outcomes over time (P-Value x Q-Value = Budget)
- New supply options are evaluated for how deep in-the-money they are relative to this Probabilistic Range of All-In Cost Outcomes
- Lost Opportunity Value of price decline is valued consistently with upside exposure cost, resulting in a probabilistic framework for evaluating new supply contract options relative to market alternatives



Short-Term Seasonal Exposures

Mid-Term Uncertainty Supply & Demand Uncertainties

Long-Term Cyclical Growth

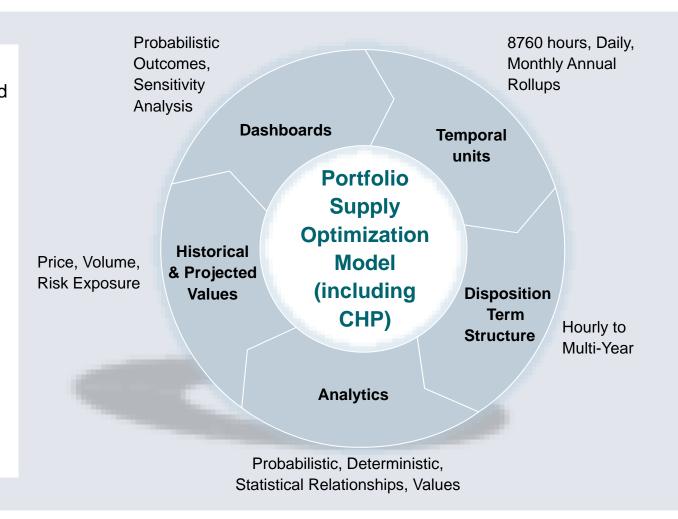
Portfolio Supply Optimization Model Development Components





Data Analytics:

Key is collection of hourly load and price data, analysis and conversion to risk/reward metrics and Management Dashboards for tracking & interpreting portfolio performance



Probabilistic Value Analysis:

Applied to short, mid and longterm price & quantity relationships to ensure informed valuation and asset disposition relative to market, contract or asset-based alternatives



Role of the CHP Plant

Role of the CHP Plant in Portfolio Supply: NextGen Program





PJM Market

Capacity – Energy – Ancillary Services

Indigenous Electric Load

Peaking
Baseload from Low Eff. HR
Reduction Relative to DER,
Market Incentives

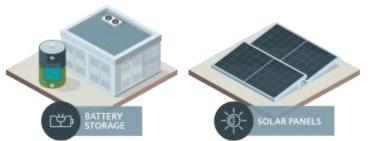




Campus Steam Load, Chilled Water

Distributed Energy Resources

Demand Response
Distributed Solar, Chilled Elec.
Battery Energy Storage Solutions
(Stand Alone & Hybrid)



Portfolio Supply Optimization requires a responsive CHP to Serve Indigenous and Connected Steam and Electric Loads, while also responding interactively to internal DER and external capacity and Energy – AS market signals under a 3-Diemensional Dispatch Model, including Load, Distributed (Internal) and ISO (External) Sell, Serve & Buy Supply Service Options

Future Rewards are Paid Forward by Integrated Portfolio Management





Forward Priorities:

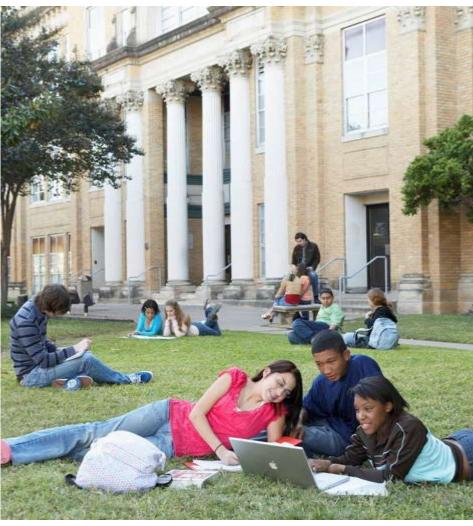
- > CHP Re-Power Solution & Commercial Structure
- Load Management and Smart Metering
- Climate Action Plan Update Meeting MD's Clean Energy Targets
- > RPS Legislation Readiness
- Evaluation of Battery Energy Applications
- ➤ Energy Water Solution Integration



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