

Condition Based Maintenance

Are We Ready

Demand for Data

In recent survey of
Facility Managers that
believe that there will be
increase in the demand
for data.

80%

Cybersecurity



Facility Managers that have never completed a complete assessment of cybersecurity vulnerabilities.

57%

Use of Data Today



Facility Managers analyze the real time data greater than a year, never or only when there is an issue.

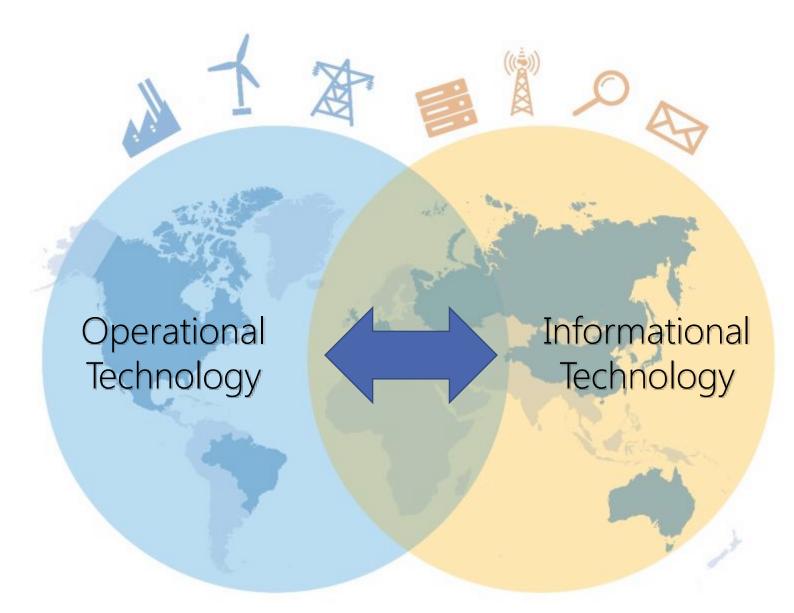
58%

Have remote access to the controls systems to allow for 65% outsourced support Have no plan to mitigate risk to control systems 33% Have no documentation of configuration and code of 22% control system Analyze system logs less frequently than monthly and 6% 50% never analyze them 20 60 100



67% of Facility Managers believe they have the same level of support as IT in terms security, availability, disaster recovery and maintenance of the control systems

The Challenge is OT/IT Integration



MANY FACTORS CONTRIBUTE TO THE OT-IT DIVIDE

Resistance to change, fear of security breaches, different organizational priorities

<u>Data Cleanliness</u> - Machine and sensor-based data reflects real-world conditions and is, by nature, messy.

<u>Fragmented Data Landscapes</u> - OT systems are typically purpose built, limiting access and use of OT data for wider purposes.

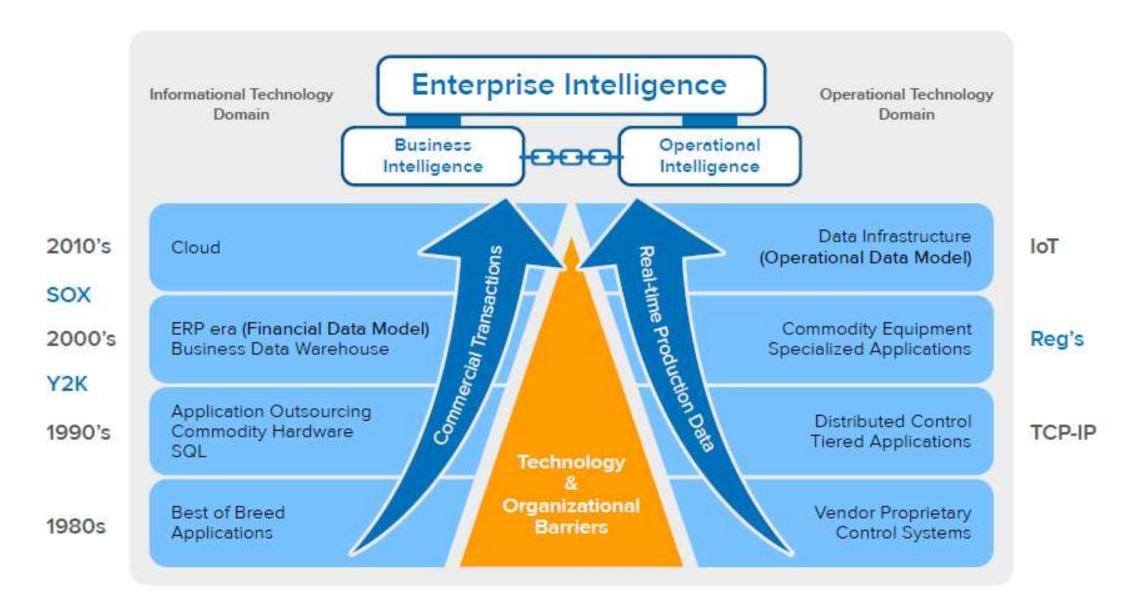
<u>Inability to Scale</u> - Converting sensor based data for local insight is one thing – doing it at fleet or enterprise scale is quite another.

<u>Context and Governance</u> - Experts estimate that 80% of data is "dark" – underutilized, unavailable or forgotten.

<u>Corporate Organization</u> - Traditional cultural and functional boundaries remain.

<u>Safety and Security</u> - Many organizations create a demilitarized zone around OT systems that includes firewalls, data diodes and one-way networking systems as well as razor wire and personnel access control.

Technology Barriers Have Fallen



Remember the Human Dynamic



- Cultural and Functional Boundaries
 - Language Differences
 - Priorities
 - Risks

Steps Towards A Strategy

Liberate Human Capital

- Focus on analysis and solution and less on data collection
- Spend less time in spreadsheets
- Allow time to focus on strategic solutions

Leverage Resources Already in Place

- Solutions come from the control room not the boardroom
- Asset or Process Centric Knowledge Sharing

Reduce Risk and Complexity

- Focus on use cases not on "Big Data" projects
- Separate data from control
- Define Objectives, Governance, Accountability

Don't Cross the Security Barrier

65%

WannaCry Ransomware Should Have Raised to Alarm



Facility Managers have not completed a full cybersecurity assessment

Facilities with remote access for 3rd parties

22%

Have no documentation of configuration and code of control system

38%

Lack situational awareness of the real-time operations across the enterprise

DoD estimates it could cost more than a quarter of a billion dollars to identify, register and implement current vulnerabilities over the next four years in facilities control systems.

Cybersecurity Challenge

Have you solved growing data demands by separating data from control?

Do you have real-time awareness from generation through consumption including all mission critical KPI?

HACKING SC FINE SHOOT PROPERTY ASSESSMENTS from a facility operations point of view.

Do you secondary access security with active approval and logs of all changes?

Do you maintain configuration management, change control, and auditing of systems and logs

The Risk is Real

An attack on US retailer Target, in which millions of customers' credit card information was stolen, was traced back to the heating and ventilation

Remote Access

"How a fish tank helped hack a casino"

IoT

Device

Tomorrow's Buildings:
Help! My building has been
hacked

In 2013, Google - one of the world's pre-eminent tech companies - was hacked.

Generic Password

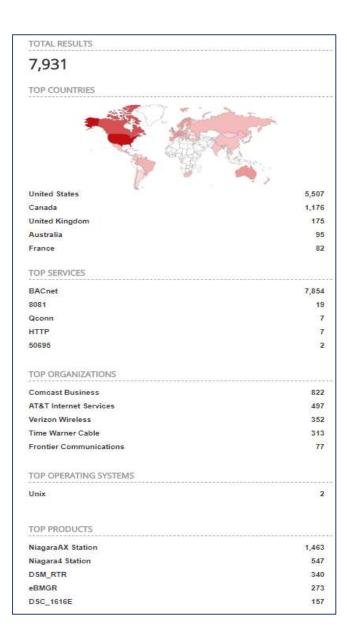
IBM ran a penetration test for a facility management company with more than 20 buildings...gained access to the BAS and could have taken control of the systems

Maintenance



The risk does not have to malicious it could be the execution of poorly trained or inappropriate resources

Internet Accessible



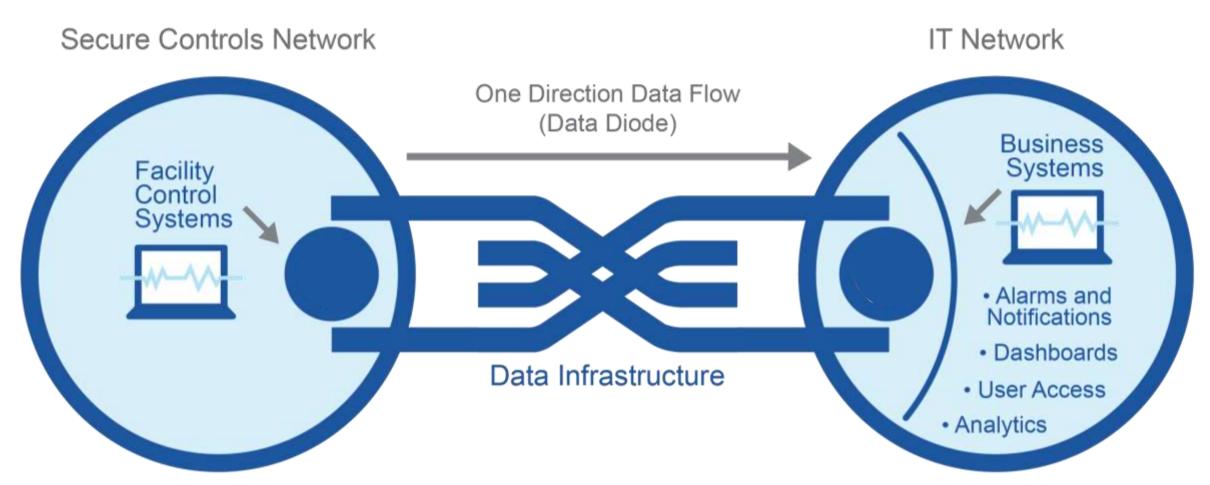
In less than 5 minutes from query to log in screen

Quick Search:

- 1. US University
- 2. Military Base
- 3. US Hospital
- 4. Electric Utility



Separate Data from Control



- 1. Understand future needs and value of data
- 2. Increase access to data while separating control
- 3. Use the situational awareness of data to evolve security posture

Steps Towards A Strategy

Situational Awareness is a Security Solution

- Similar to Physical Security Awareness Provides Context
- Facility Awareness Supports Health and Safety
- Monitor Change from Expectations

IT Experience can be Leveraged

- IT Security (Network, Passwords, Account Management, CERT)
- Move Data to the IT Network to Limit Control Access
- Maintenance

Assessments and Audits

- Assessments are Annual not Point in Time
- Audit Log Files
- Vulnerability Tests

Survey

- Do your facility systems provide environmental conditions that are critical to health and safety (examples: housing, food service, medical services, or research)
- Do you believe the demand for data of facility systems will grow?
- Do you have demands in your environment for more data?
- Have you created a data infrastructure to provide access to the data and at the same time restricted access to control?
- Do you regularly complete cybersecurity assessments and vulnerability tests?

Questions



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