
CampusEnergy2021
BRIDGE TO THE FUTURE
Feb. 16-18 | CONNECTING VIRTUALLY
WORKSHOPS | Thermal Distribution: March 2 | Microgrid: March 16

Cyber Security of Institutional Energy Systems

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Q&A Will Not Be Answered Live

Please submit questions in the Q&A box.
The presenters will respond to questions off-line.

Challenges Facing Institutional Infrastructure

Why are colleges and universities easy targets for cyber attacks?

By their very nature, schools operate under an open-access IT environment. Thus, they are challenged with maintaining that environment for students, faculty and staff, thus making them frequent targets for cyber attack. As higher education changes how it operates, using more technology for education, student services, **facilities,** **research** and administration, the cyber risks multiply.

Skills Gap

- Dearth of qualified personnel [1]
- Achieving productivity goals
- Lack of staffing to expand operations [2]

Vulnerability

- Security is an after thought
- Aging Industrial Control Systems and Protocols
- Lack of proper policies and procedures
- Evolving Industrial Security Standards
- Broad Access with potentially hundreds of thousands of users

Inflexibility

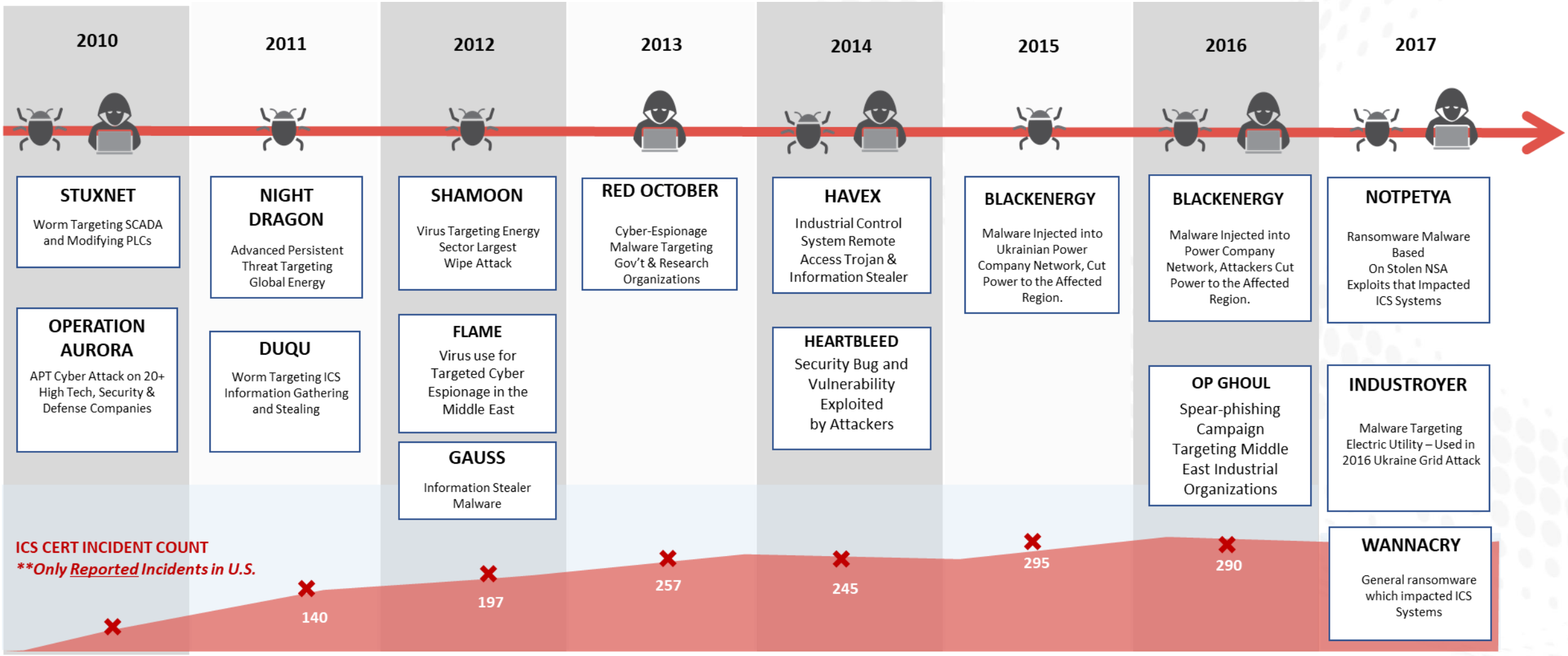
- Low Adoption of Risk Management Processes
- Shadow/Stealth IT
- Lack of tools to manage Infrastructure
- Too Much Data, Lack of Actionable Information

IT/OT Convergence

- Lack of comprehensive Asset Inventory
- Integration of new technologies
- Integrate: customer demand, supply chain and industrial processes

(1) ARC Supplier Provided Automation Services
(2) Aberdeen Group

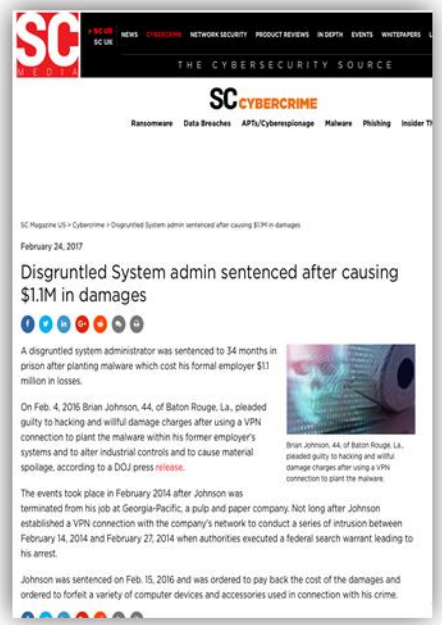
ICS-Focused Campaigns, Attacks, Frequency



Industrial Control System Threat Actors

Nation States

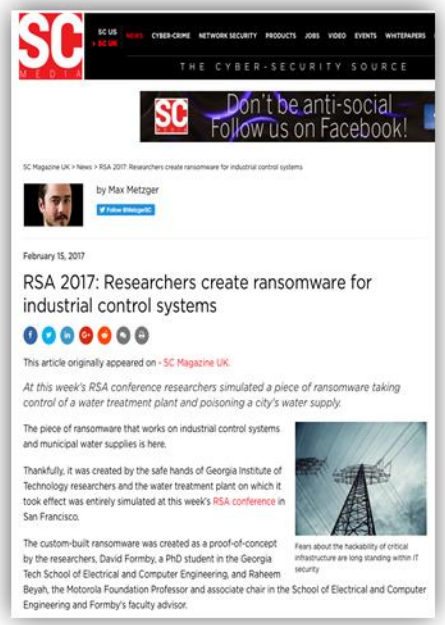
Insiders



Terrorists

Hacktivists

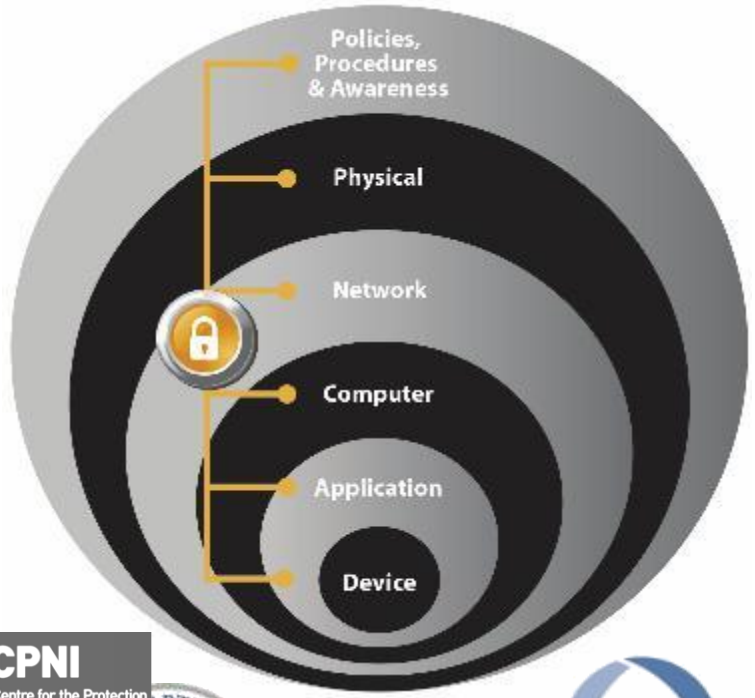
Cyber Criminals



Defense-in-Depth

A secure application depends on multiple layers of diverse protection and industrial security must be implemented as a system

Deploying Network Security Within A Converged Plantwide Ethernet Architecture



- **Defense in Depth**
  - Shield targets behind multiple levels of diverse security countermeasures to reduce risk
- **Openness**
  - Consideration for participation of a variety of vendors in security solutions
- **Flexibility**
  - Able to accommodate a customer's needs, including policies & procedures
- **Consistency**
  - Solutions that align with Government directives and Standards Bodies

CPNI Centre for the Protection of National Infrastructure

ISA IEC NIST

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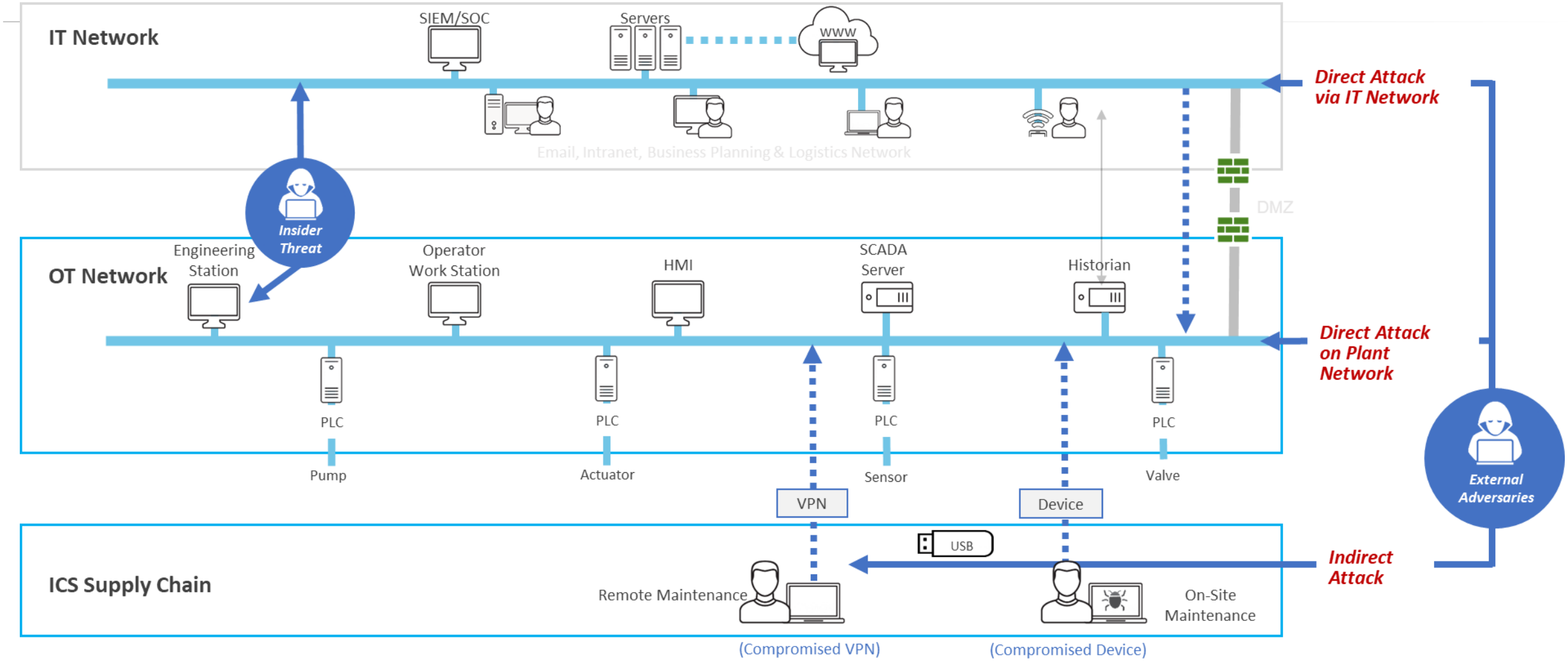
Industrial Control System Threat Vectors



Compliance & Standards

Certified Products, Architectures and Solution Delivery

ISA/IEC 62443: Series of standards that define procedures for implementing electronically secure Industrial Automation and Control Systems (IACS).

Applies to those responsible for ***designing, manufacturing, implementing, or managing*** industrial control systems:

- End-users (i.e. asset owner)
- System integrators
- Security practitioners
- ICS product/systems vendors

**Equivalence to ISO 27001 and NIST Cybersecurity Framework*

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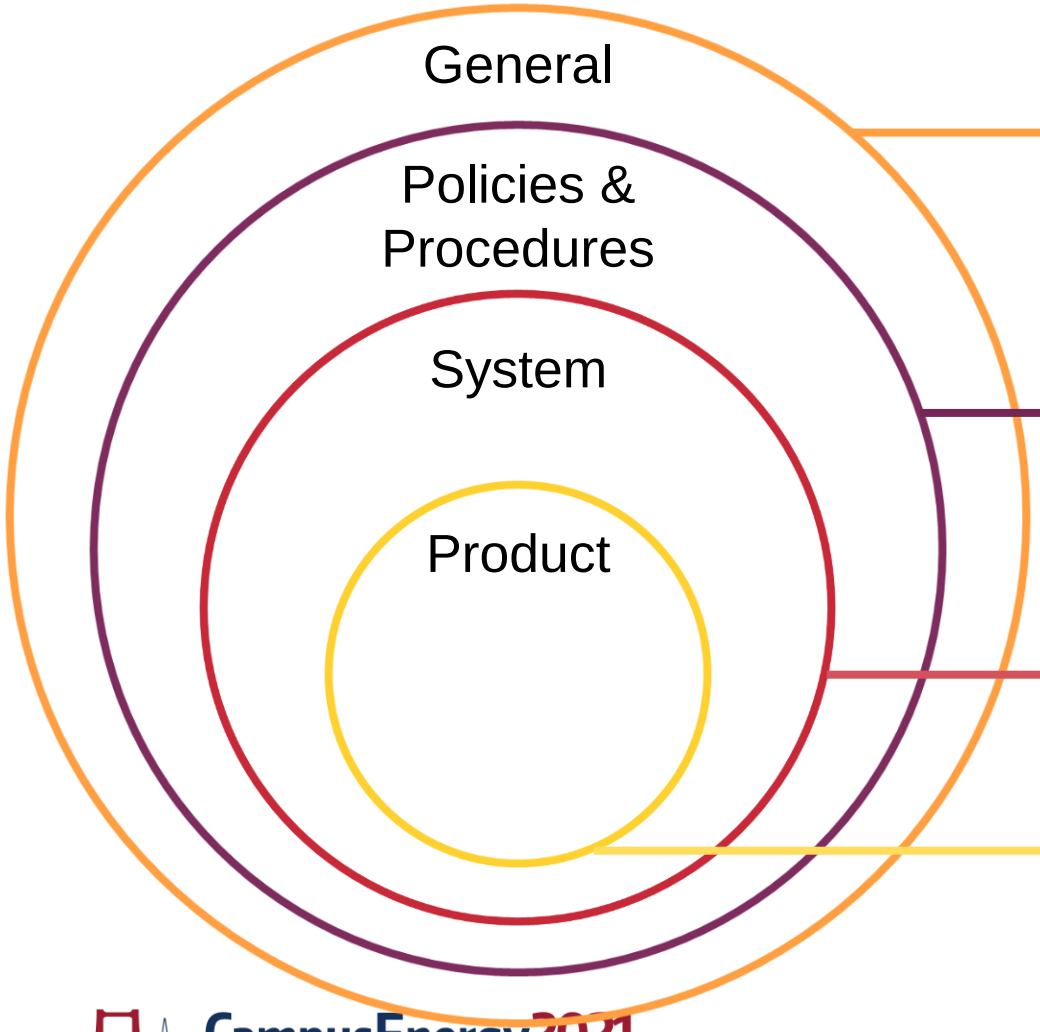
IEC 62443

Series of standards that define procedures for implementing electronically secure IACS.



1-1: Models & Concepts
1-2: Master Glossary
1-3: System Security Compliance Metrics
1-4: IACS Security Lifecycle & Use-Cases

2-1: Requirements for IACS Security Management System
2-2: Implementation guidance
2-3: Patch management guidance
2-4: Installation and maintenance guidance

3-1: Security Technologies for IACS
3-2: Security Risk Assessment and System Design
3-3: System Security Requirements and Security Levels

4-1: Product development requirements
4-2: Technical security requirements for IACS

ISA/IEC 62443 Structure

General	Policies & Procedures	System	Component / Product
1-1 Models and concepts	2-1 Requirements for an IACS security management system	3-1 Security technologies for IACS	4-1 Product development requirements
1-2 Master glossary of terms and abbreviations	2-2 Implementation guidance for an IACS security management system	3-2 Security Risk Assessment and System Design	4-2 Technical security requirements for IACS components
1-3 System security compliance metrics	2-3 Patch management in the IACS environment	3-3 System security requirements and security levels	
1-4 IACS security lifecycle and use-case	2-4 Security program requirements for IACS service providers		

Asset Owner

Service Provider

Integration Provider

Product Supplier

Supplier Chain EO13920 and NERC CIP-013-1

Key Items for Automation Suppliers

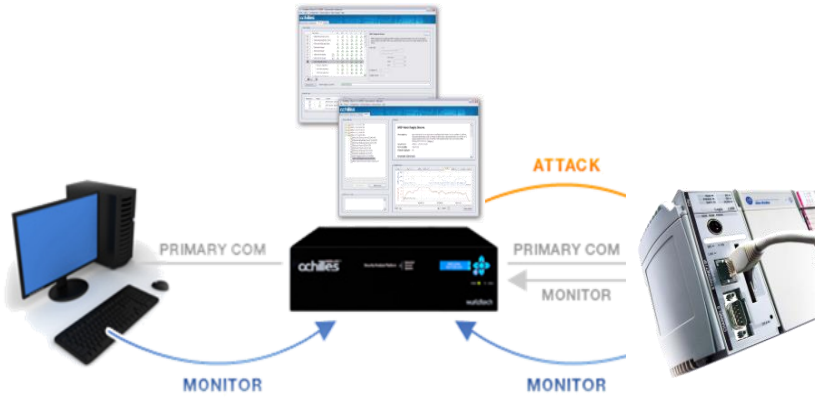
- This is serious
- “foreign adversary”
- Regulated entity compliance and by proxy impact to Suppliers
- NERC CIP-013, calls for a plan to protect a utility’s supply chain
- Impact to design, development, manufacturing, testing, implementation, and chain of custody
- Assessment of current and future vendor relationships by preparing and issuing questionnaires.
- For the purposes of **Supply Chain Risk Management (SCRM)**, a vendor is described as
  - The term vendor(s) as used in the standard is limited to those persons, companies, or other organizations with whom the Responsible Entity, or its affiliates, contract to supply BES Cyber Systems and related services.
  - It does not include other NERC registered entities providing reliability services (e.g., Balancing Authority or Reliability Coordinator services pursuant to NERC Reliability Standards).
  - A vendor, as used in the standard, may include: (i) developers or manufacturers of information systems, system components, or information system services; (ii) product resellers; or (iii) system integrators

Trusted Supplier

Security Built-in

Vendors must build security into products with a focus on security throughout the products lifecycle…

Secure Development Lifecycle



Secure Development Lifecycle - Practice Areas

Requirements - Design for Security

- Security requirements for all products (including factored)
  - Establishes a common baseline for the security of hardware and software products
  - Ensures products are consistently developed, enhanced and delivered
- Continuous improvement program
  - Changes reviewed by the SME community and other extended security team members
  - Updated by end of each fiscal year, as new threats and vulnerabilities emerge.

Design for Security - Examples

- ‘No back doors’ or ‘hidden passwords’ policy
- Prevent disruptive operations
- Minimize open TCP / UDP ports
- Web server hardening
- SNMP policy
- Ethernet Protocol Testing TCP/IP
- CIP Protocol Compliance Testing
- Trusted Binaries (Firmware, Software)
- OS Platform Hardening

- Protected Mode for Disruptive Ops
- Hardening common Ethernet Services
  - SMTP, SNMP, FTP, SSH
- Secure Coding Best Practices
  - No static passwords, coding standards, code reviews
- Secure Training for SMEs and Team
- Cryptography Standards

Product Security Incident Response Team (PSIRT)

Key items of the PSIRT function:

- Provides governance and oversight consistent w/ appropriate government agencies and standards
- Leads the process for evaluating both internally and externally reported potential vulnerabilities
- Accepts input from any/all sources, with responsible disclosure
- Leads a strong partnership with affected product teams and business units, legal, marketing and communications, and customer support
- Inform customers and provide mitigations for product security vulnerabilities, to enable them to take action and reduce their risk.
- Coordinate company internal teams to drive continuous improvement and process enhancements

What to do - Increased Assessment

- Institutions will have to dig deeper to get the information
  - Increases cost
    - Personnel
    - Direct - Cost transferred from vendor

- Increases time to production
  - Due to increased assessment
  - Due to increased time to negotiate contracts

- May need to review all existing technology deployed
  - Would be recommended

- May need to replace some technologies
  - Unplanned and Additional costs
  - Risk of failure of systems due to incompatibility

What to do - Increased Monitoring

- Institutions will need to continuously monitor vendors
  - Determine where they are conducting business
  - Who influences their manufacturing
  - Where are they getting their components
  - Where are they assembling the product

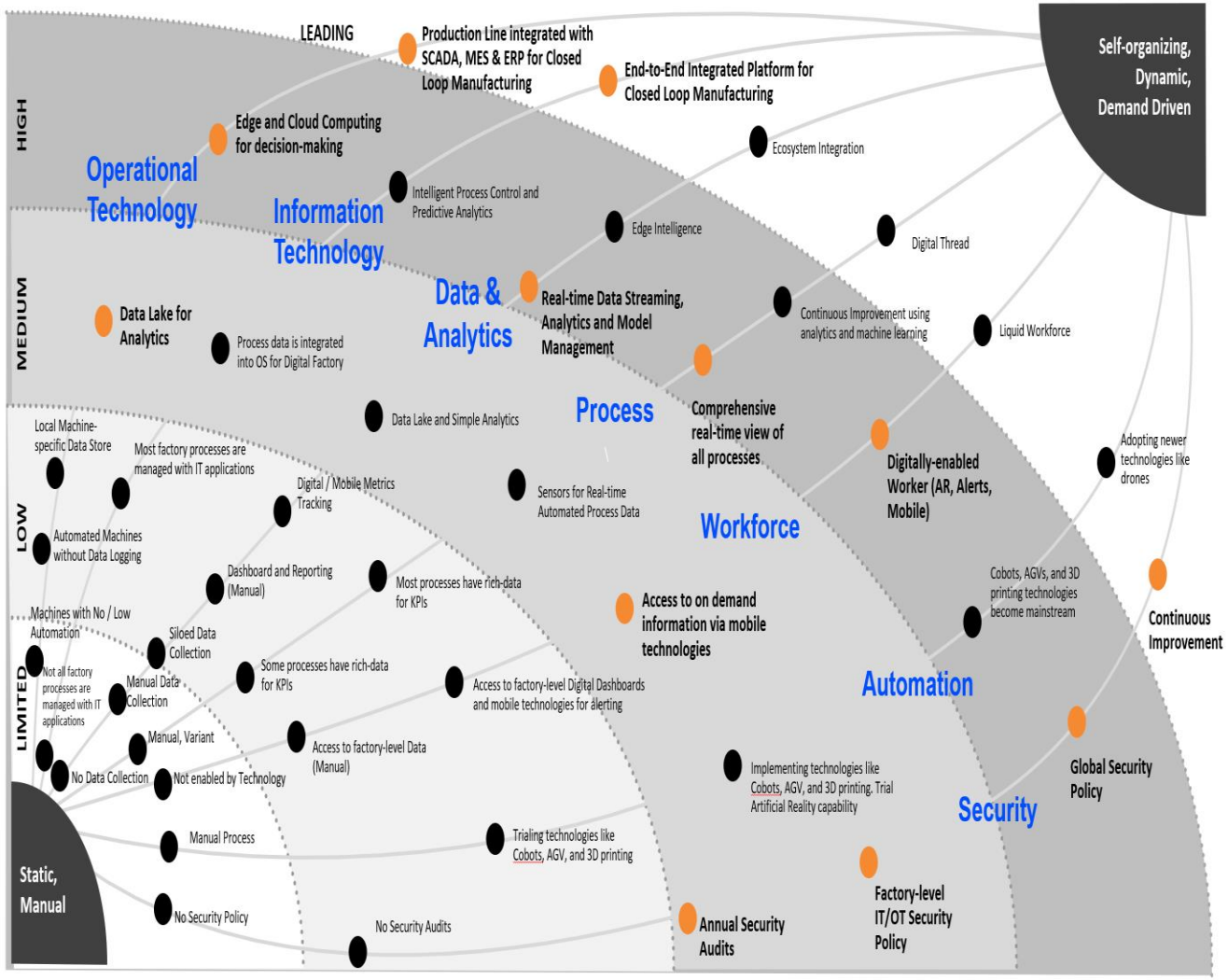
- Institutions will need to be aware of updates
  - Where are they produced
  - How are they produced
  - How are they distributed
  - Integrity management
  - Source verification

What to do - Increased Auditing

- Ensure you have contractual agreements
  - Product development, assembly, control, etc.
  - Notification of change of ownership, control or influence
    - Are new foreign entities involved in the process
    - Who are they
    - Are they acceptable to the utility
- Institutions will have to ensure they audit their vendors
  - Accept Third Party Audits
  - Perform your own
  - Attestations
- Continuous Process

What to do - Summary

- Understand your organization's digital maturity
- Review technology supplier's cyber security program
- Require a secure development lifecycle
- Review Supply Chain Risk Management
- Define Standards (e.g. IEC 62443, NIST, NERC, etc.)
- Require a certified solution delivery
- Define Recognized Risk
  - Analysis
  - Mitigate
  - Informed decisions



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