



University of California
San Francisco

Zero Capital Chiller Plant and Parasitic Load Optimization

March 8, 2018



WorleyParsons
resources & energy

EcoNomics



Project Objective

- Identify Energy and Cost Savings Projects at UCSF Parnassus Central Utilities Plant to Achieve UCSF energy and budget reduction goals while using limited(zero) capital
- Provide High Impact and Low Cost Solutions as first round of improvements while high cost capital projects are funded and planned
- Use in-House Expertise and Existing Equipment to limit capital costs
- Ensure Plant Reliability and Safety are not negatively impacted

UCSF Parnassus Campus Utilities

- Campus originated in 1896 with only 1 building
- Combined Medical, Research &, Academics
- CHP Plant Commissioned in 1997
- 4 million ft² mixed space district energy system
- 14 MW Micro Grid w/ island & load shed capability
- 5,400 Tons Chilling, 120 klbs/hr Steam Capacity



Project **Approach**

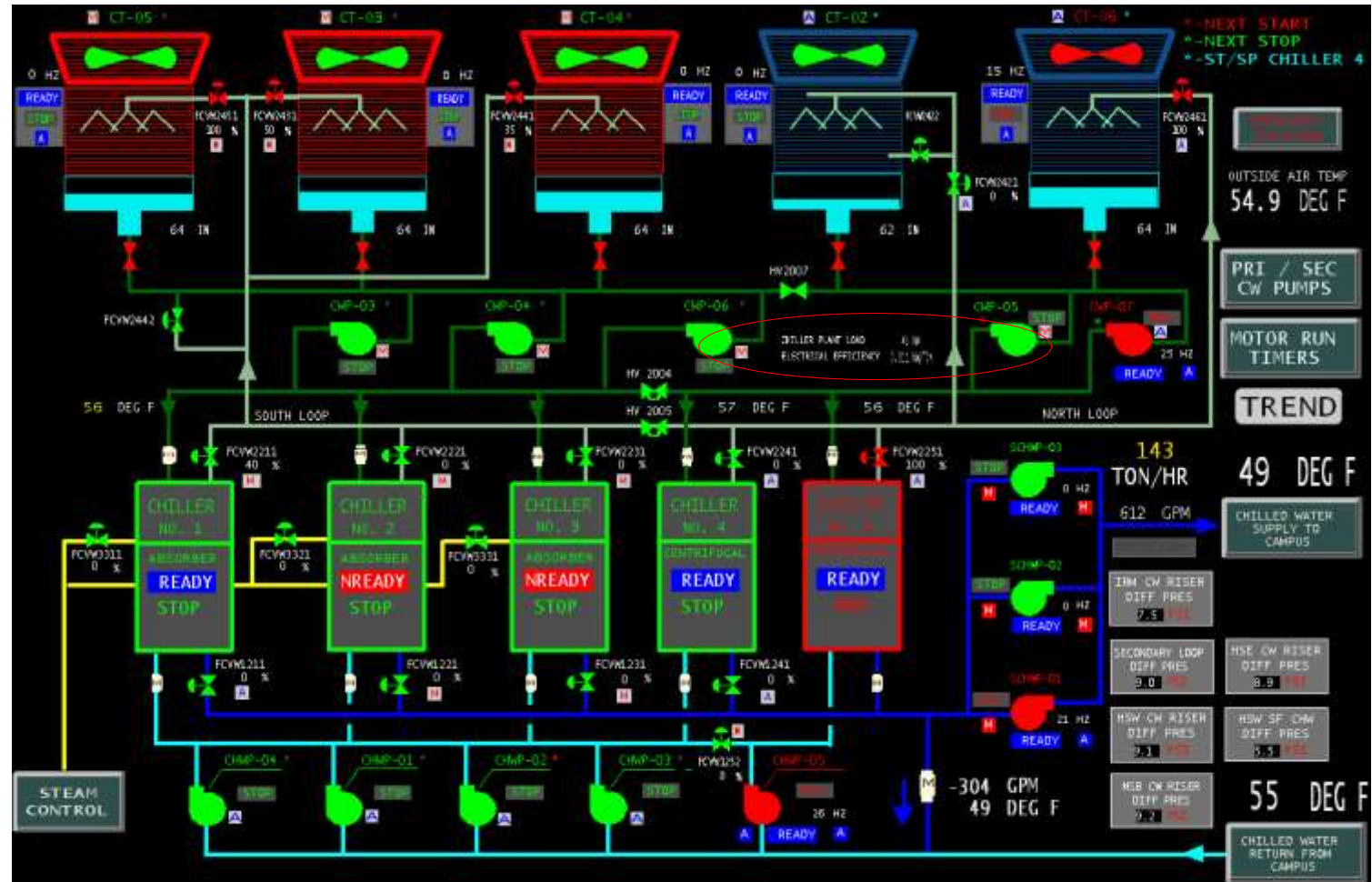
- Complete a Full Review of Plant Equipment
 - operating performance vs design
 - control system programming and operational strategy
- Identify Opportunities
 - Potential system changes and strategies for improved controls
 - Determine expected operating efficiency improvement
- Conduct Management of Change Review
 - Ensure no impacts to equipment reliability or personnel safety
 - Ensure existing system is designed to handle the proposed changes
 - Develop operating procedures that clearly explain new operating procedure and control strategy
- Train Plant Personnel Prior to Cutover
 - Ensure operators fully understand new control strategies and operating procedures so they can recognize potential issues and act accordingly to reduce potential plant reliability issues
- Implement Changes and Monitor
 - Monitor operational and performance changes to allow further optimization
 - Maintain active and open communication with operators to help work out control issues

Identified **Plant Improvement Opportunities**

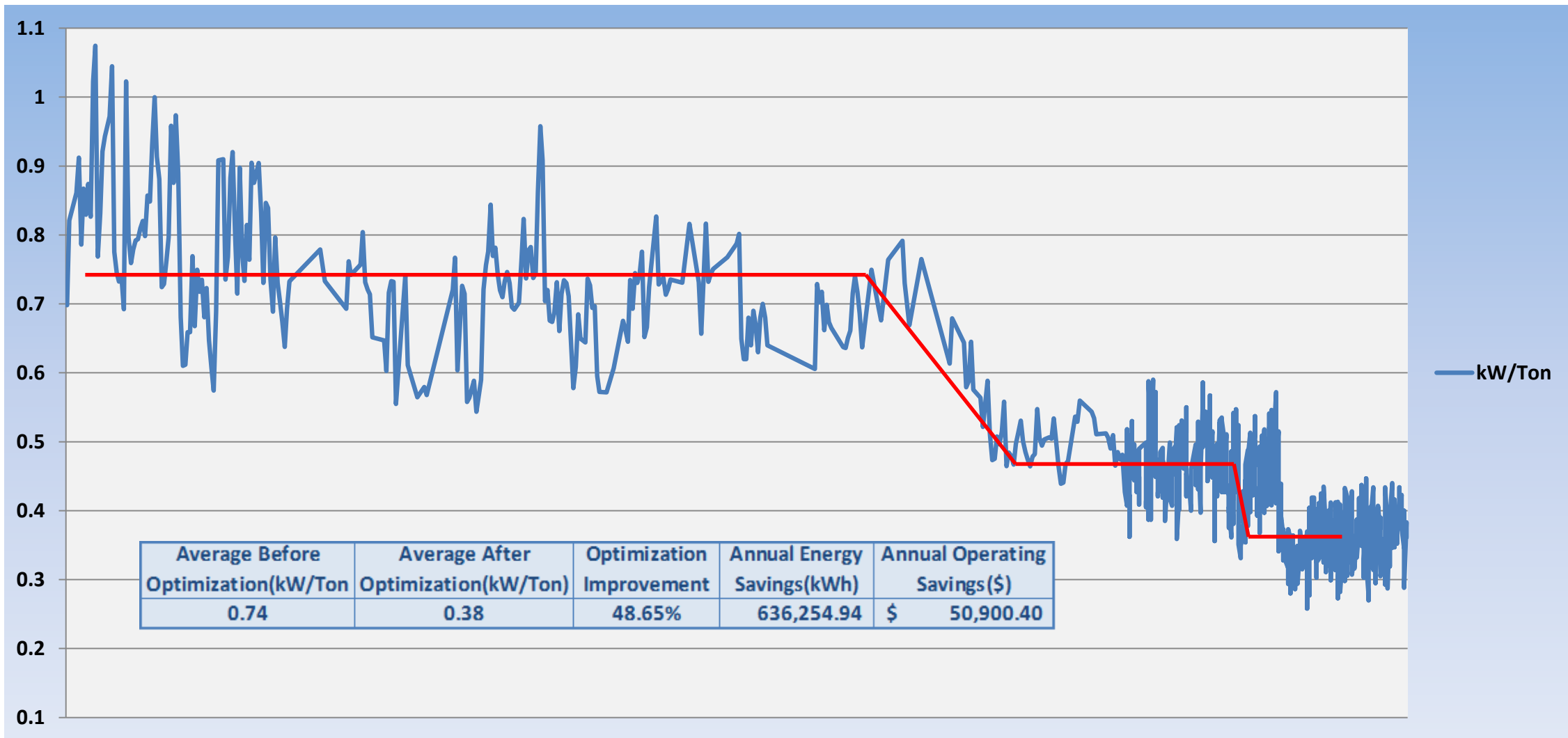
1. **Chiller Plant Optimization** - using existing VFD's and variable system setpoints at partial loads
2. **Boiler Feedwater Pump** - energy reduction using variable pressure setpoints to capitalize on existing pump VFD
3. **Plant Ventilation System** - energy reduction using plant DCS control strategy optimization
4. **Condensate Receiver Transfer Pump** - energy reduction using plant DCS control strategy optimization
5. **HRSG's Economizer** - efficiency performance improvement due to identified significant deterioration of efficiency from original design

Chiller Plant Optimization

- Real-time kw/ton calc to allow for easy performance evaluation and optimization
- Original pump setpoints were at chiller max design capacity. Chiller minimum design flows determined pump VFD setpoint minimums. 80% to 42% average
- Function generators to allow automated setpoint changes
- Variable condenser water temperature chiller allowed floating setpoint based on chiller load
- OAT Secondary loop DP Reset and variable chilled water temp setpoint
- Cooling tower staging based on VFD optimal performance ranges
- Cooling tower cycling at low OAT
- Tower backwash strainer pumping system optimization due to sizing for full system

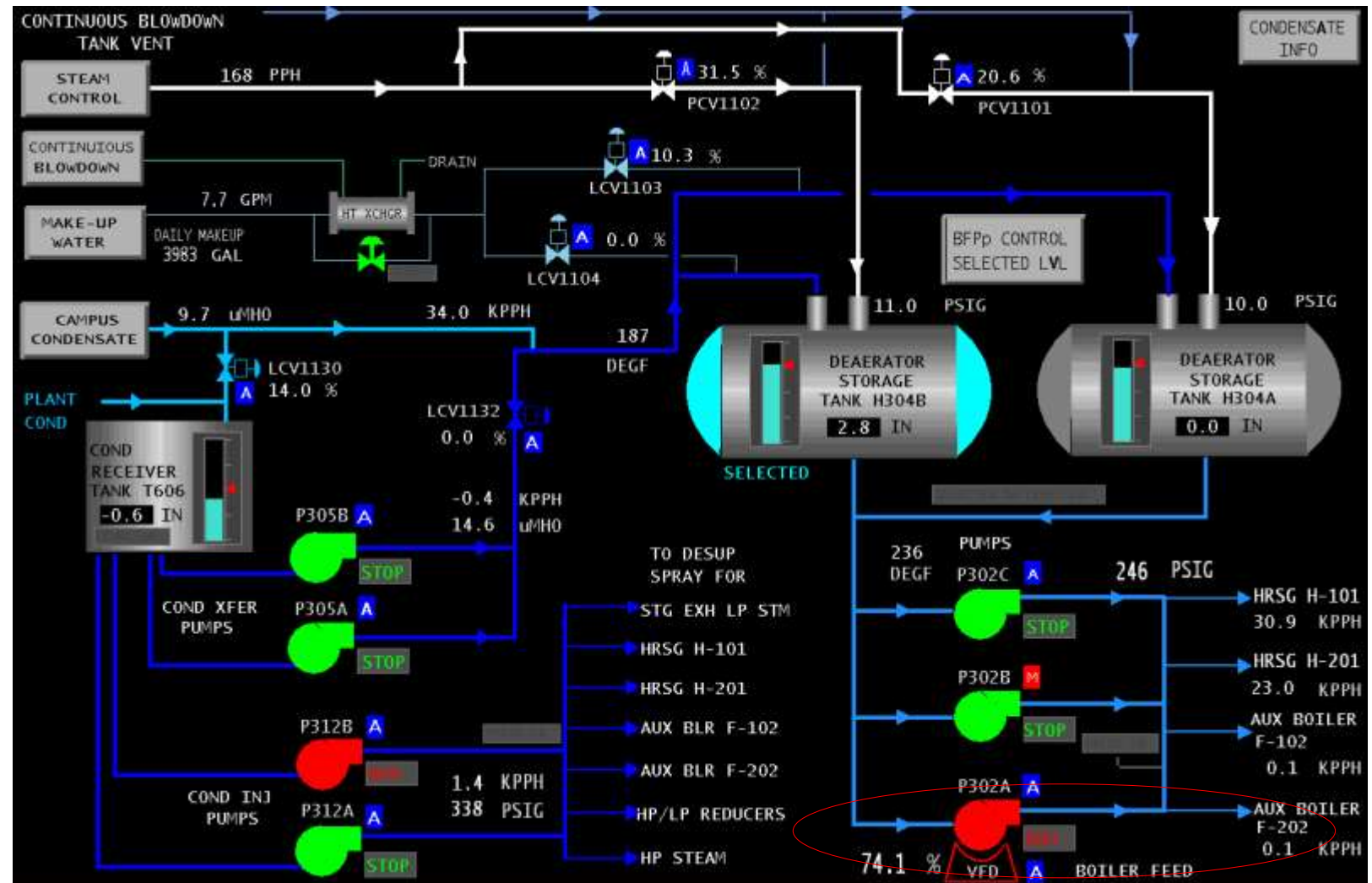


Chiller Plant Optimization Results



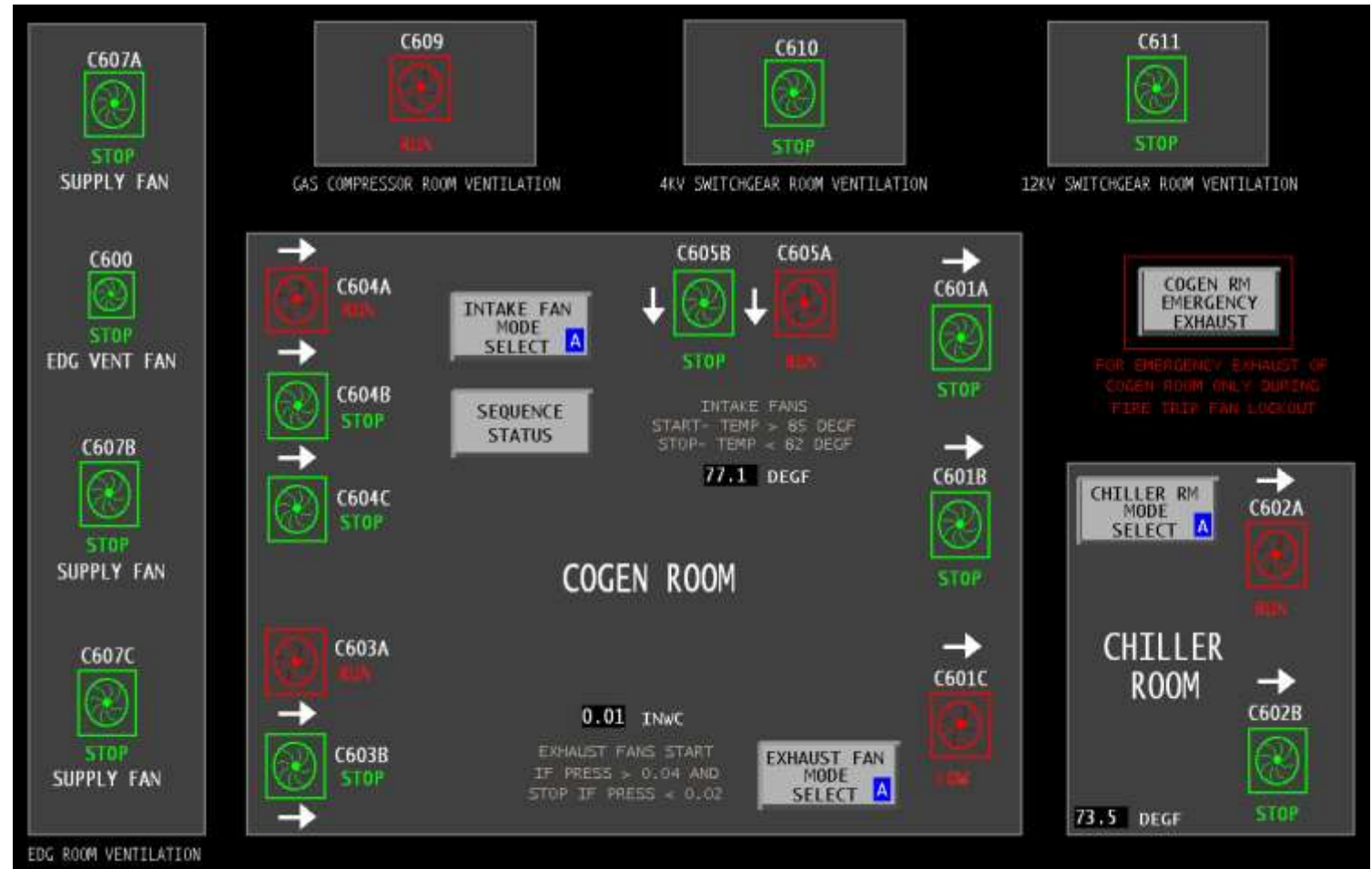
Boiler Feedwater Pump Optimization

- Original VFD pressure control setpoint of 290 psi was fixed to satisfy maximum HRSG feedwater flow design criteria.
- Variable pressure setpoint that follows drum pressure and steam flow of 6 drums allowed average VFD speed to go from 92% to 73% with pressure setpoint going from 290 psi to average of 242 psi.
- High select drum pressure of 6 drums with adders based on steam flow
- Built in protection to logic to revert to 290 psi anytime low drum level trip at risk
- 21% reduction in feedwater pump energy consumption



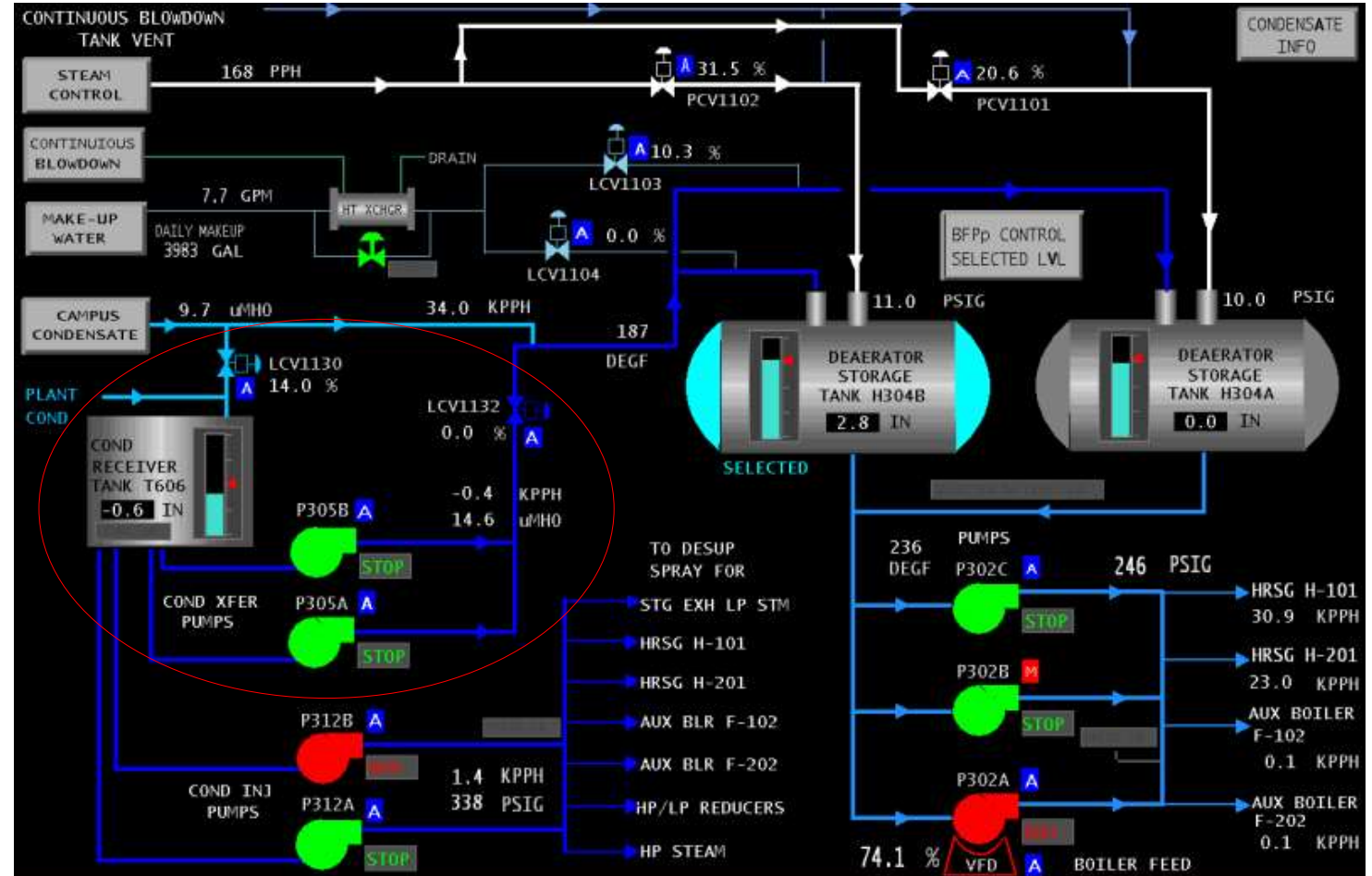
Plant Ventilation System Optimization

- Original programming always maintained all 3 generation floor exhaust fans on in low speed no matter the temperature or pressure. Temperature testing proved no concerns in running just 1 during cooler weather
- Identified changes had been made to temperature setpoint to 75 degrees causing excessive supply fan operation. Range changed to 85-82 degrees.
- Chiller room did not have automatic programming and always ran both exhaust fans
- Electrical room supply fans constantly ran even when it was jacket weather in room. Programing for auto start stop was added based on OAT.
- 42% reduction in plant ventilation system energy consumption

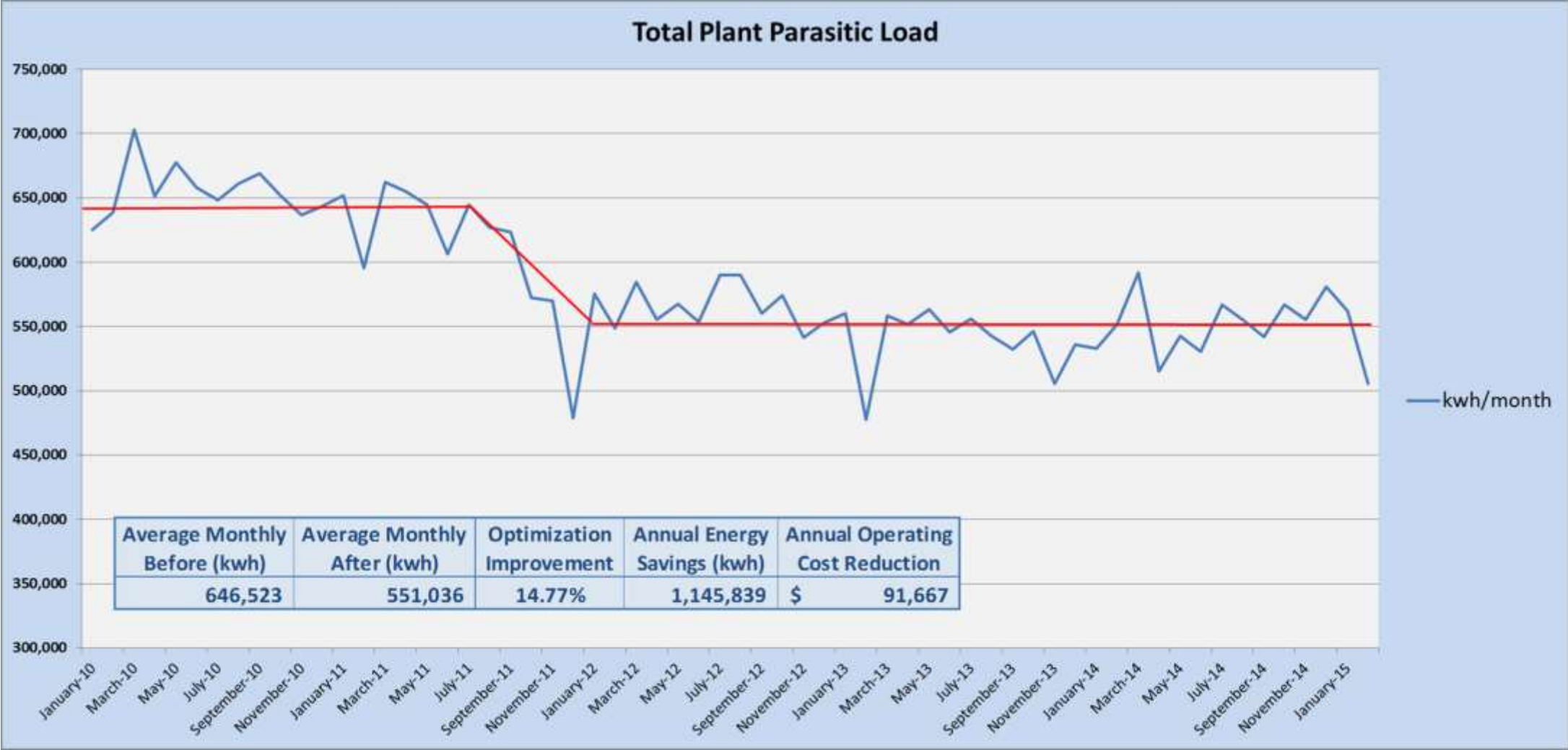


Condensate Transfer Pump Optimization

- Original programming had transfer pump running continuously with discharge level control valve maintaining level by throttling
- Campus condensate return level control valve was found to leak by.
- Fix of leaking control valve by re-zeroing it and adding programming to cycle pump on/off between + 6" and - 4 " while driving level control valve to 50% allowed pump operating time to be reduced by 87% annually and reduce pump energy consumption by 72% energy annually.



Plant Parasitic Load Optimization **Results**



HRSG's Economizer **Performance Restoral**

- Review of HRSG Economizer performance vs. design showed significant efficiency drop in the magnitude of ~20%.
- Stack exit gas temperatures were running 50 degrees above design temperature
- HRSG overall DP was running 4" above original commissioning data causing Turbine backpressure and negative efficiency impact
- Plant logs review showed change in performance dating back 8 years
- Prior O&M provider did not inspect the economizer outlet section due to scaffolding requirement to access
- Inspection identified multiple pinhole leaks were present on the last 2 passes causing build up that blocked the fins on the top 3 passes of the 12 pass economizer
- Cleaning of the economizer section and repair of leaking tubes increased overall boiler efficiency by 3.6%. CTG efficiency improved by an average of 0.7% due to reduced backpressure on turbine exhaust.

HRSG #1 Economizer Tubes

Before Cleaning



After Cleaning



HRSG #2 Economizer Tubes

Before Cleaning



After Cleaning



HRSG's Economizer Performance Improvement

| Economizer Repair/Cleaning Savings | | |
|--|----------------------|--------------|
| GTG Performance Improvement | HRSG/GTG #1 | HRSG/GTG #2 |
| HRSG Overall Diff Pressure Before Cleaning | 11.7 | 11 |
| HRSG Overall Diff Pressure After Cleaning | 7.6 | 7.3 |
| GTG Average Heatrate 52-65 degrees Before Cleaning (BTU's/kWh) | 11,962 | 12,259 |
| GTG Average Heatrate 52-65 degrees After Cleaning (BTU's/kWh) | 11,917 | 12,137 |
| Heatrate Improvement (BTU's/kWh) | 45 | 122 |
| Natural Gas Therms Saved Per Year | 19,718 | 53,780 |
| Annual Operating Cost Savings | \$ 12,028 | \$ 32,806 |
| | | |
| HRSG Performance Improvement | | |
| GTG Exhaust Heat Transferred Before Economizer Cleaning (BTU's/hr) | 25,641,183 | 27,317,736 |
| GTG Exhaust Heat Transferred After (BTU's/hr) | 27,122,262 | 29,031,043 |
| Boiler Efficiency Improvement | 3.44% | 3.81% |
| Natural Gas Therms Saved Annually | 153,411 | 160,317 |
| Annual Operating Cost Savings | \$ 93,580.98 | \$ 97,793.60 |
| | | |
| Total Annual Operating Cost Savings | \$ 236,208.71 | |

Project Summary and **Lessons Learned**

- Original equipment control logic programming may have significant room for improvement toward efficiency gains through low cost in house programming efforts.
- Without periodic re-commissioning of systems, performance can change due to changes in the operation or the equipment health.
- Systems are often originally designed and programmed to match full load needs with little effort to provide programming to take advantage of partial load opportunities.
- Total Annual Electrical Savings = 1,780,000 kwh
- Total Annual Gas = 314,000 Therms
- Total Annual Operating Budget Improvement = \$379,000
- Total Capital Cost = \$0