



# Combined Heat & Power with Spinning Reserve - Core of a Larger MicroGrid

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## AGENDA

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- Observations: Macroeconomic trends
- CHP, Spinning Reserve, Microgrids: What, why & how
- Economics
- Project Development

# Who is Veolia? plus a Boston area district energy CHP + microgrid

VEOLIA DESIGNS AND DEPLOYS  
**WATER, WASTE AND ENERGY** MANAGEMENT  
 SOLUTIONS TO IMPROVE EFFICIENCY  
 FOR CITIES, INDUSTRY AND CITIZENS.



**179,000**  
 employees  
 on 5 continents

**\$28.9**  
 billion 2014  
 revenue



**52M**  
 MWh  
 produced



**2.4M**  
 collective  
 housing units  
 managed



**1,802**  
 industrial sites  
 managed



**529**  
 heating and  
 cooling networks  
 managed

**North American** energy systems owned/operated:



**14.9M**  
 lbs./hour steam  
 capacity



**631.6 MW**  
 electric generating  
 capacity



**124**  
 miles of steam/hot  
 water distribution pipe

**433**  
 MMBtu/Hour hot  
 water capacity

**540 MW**  
 Cogeneration  
 capacity

**31**  
 miles of chilled water  
 distribution pipe

**290,394**  
 tons of chilled  
 water capacity



## Green Steam Project Reducing Boston's Carbon Footprint

Cuts carbon emissions by 475,000 tons/year, equivalent to:

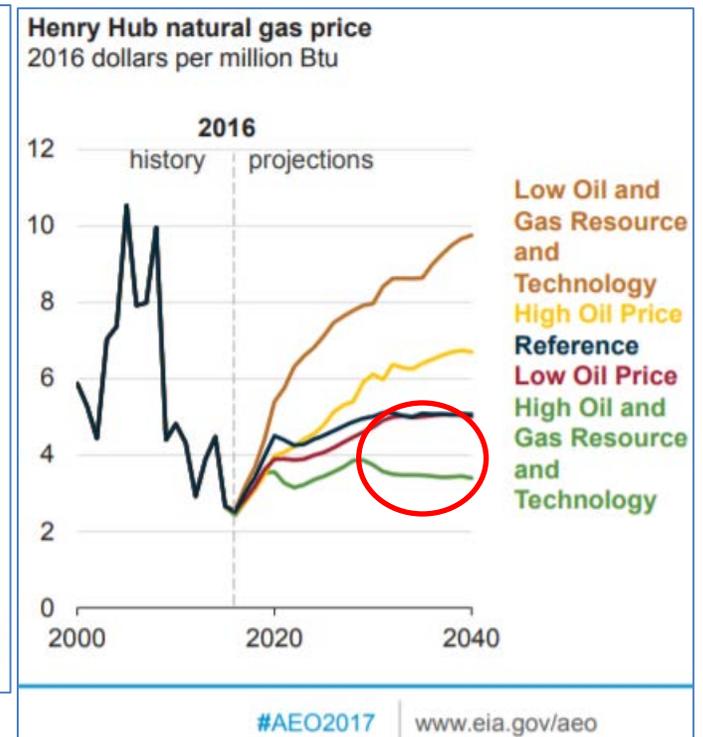
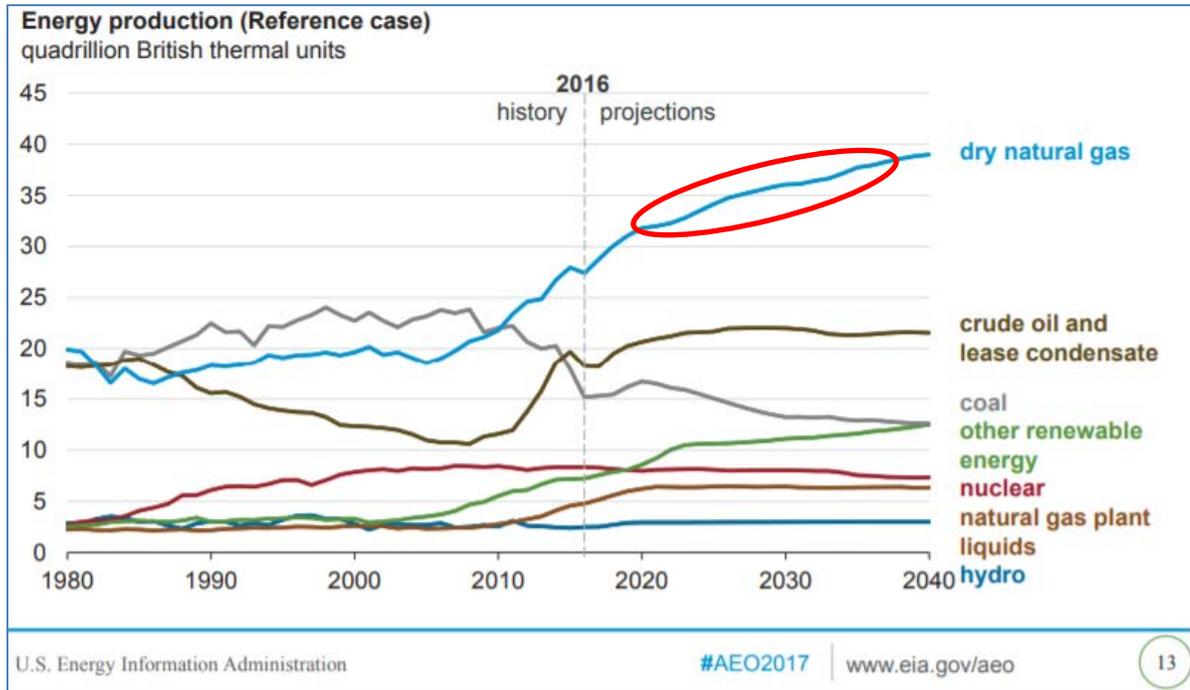
- Removing 80,000 cars from the streets annually
- Installing 600 football fields of solar-PV



# A paradigm shift in primary energy supply across the USA

*Growth:* Natural gas, renewable energy (wind, sun, hydro etc...)

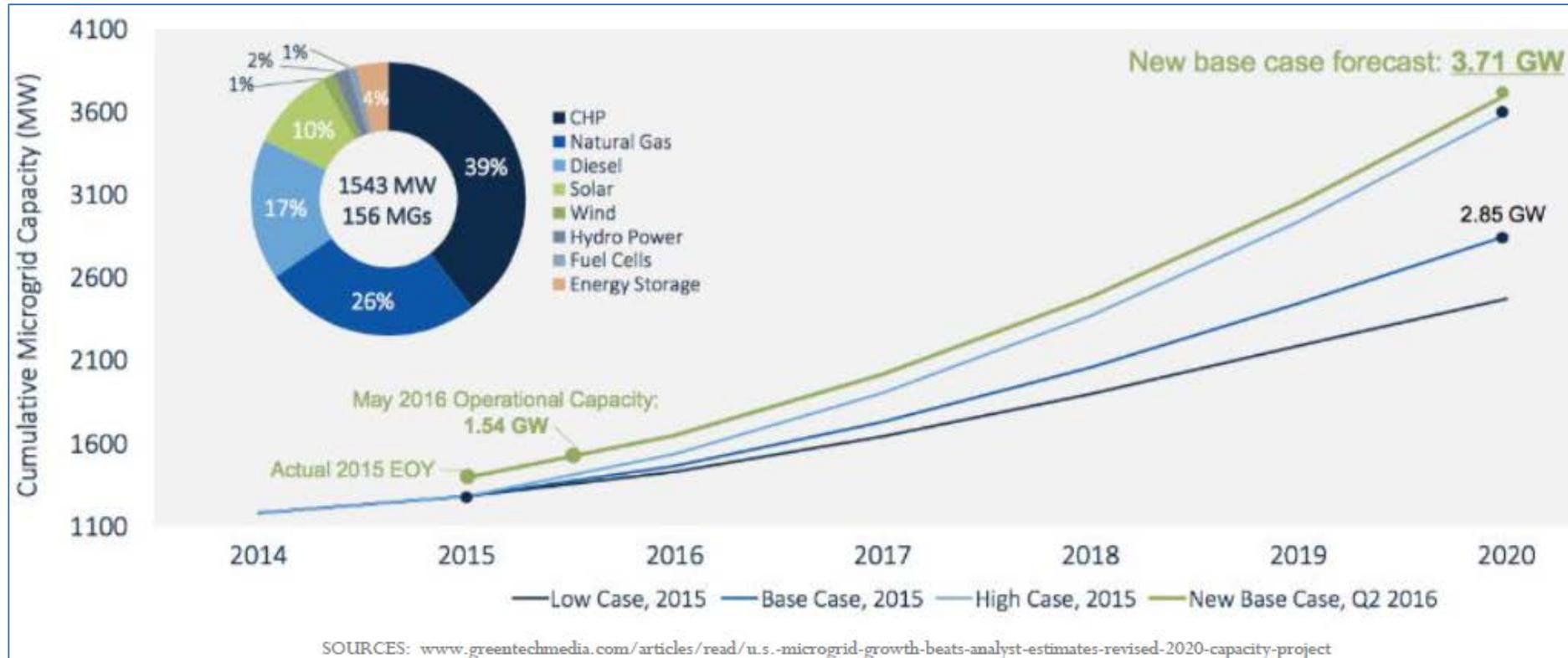
*Decline:* Coal, nuclear energy



## Points towards CHP + renewable energy + dynamic dispatch

Clean, reliable & inexpensive energy “powers” economic vitality.

Microgrids centered around Combined Heat & Power (CHP) with Spinning Reserve (SR) are in the sweet spot of maximum energy resiliency at minimum cost.



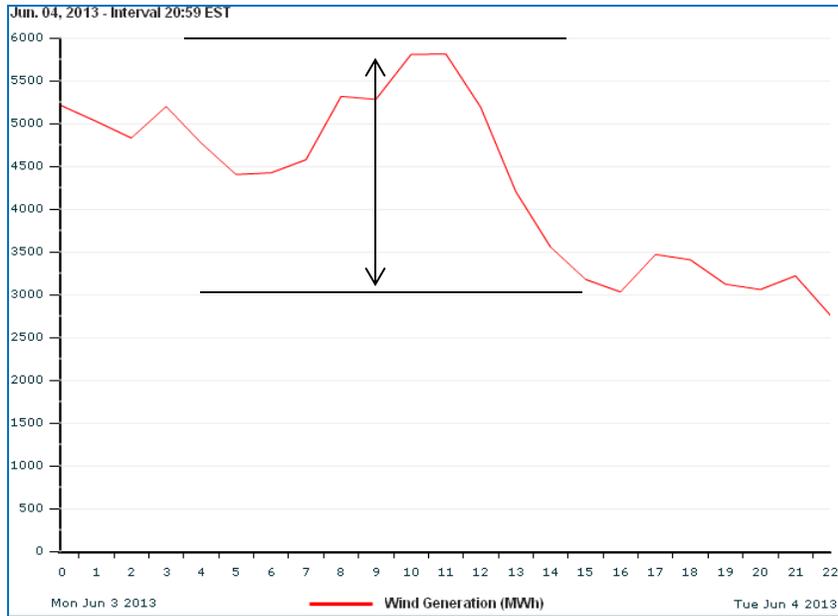
## A good reason for a microgrid centered on CHP

- NYU campus CHP (13.4 MW + 90 ,000 lb/hr steam). Energy savings \$5MM/yr.
- CHP is the core of a microgrid that serves 22-buildings with power, steam/hot water.
- Value during extreme events? Hurricane Sandy!
  - Total regional losses: \$30-\$50 billion
  - NYSE shutdown loss ~\$7 billion
  - But.... CHP facilities “powered” on.
- Global warming is predicted to increase frequency of severe weather events - an argument favoring resiliency?

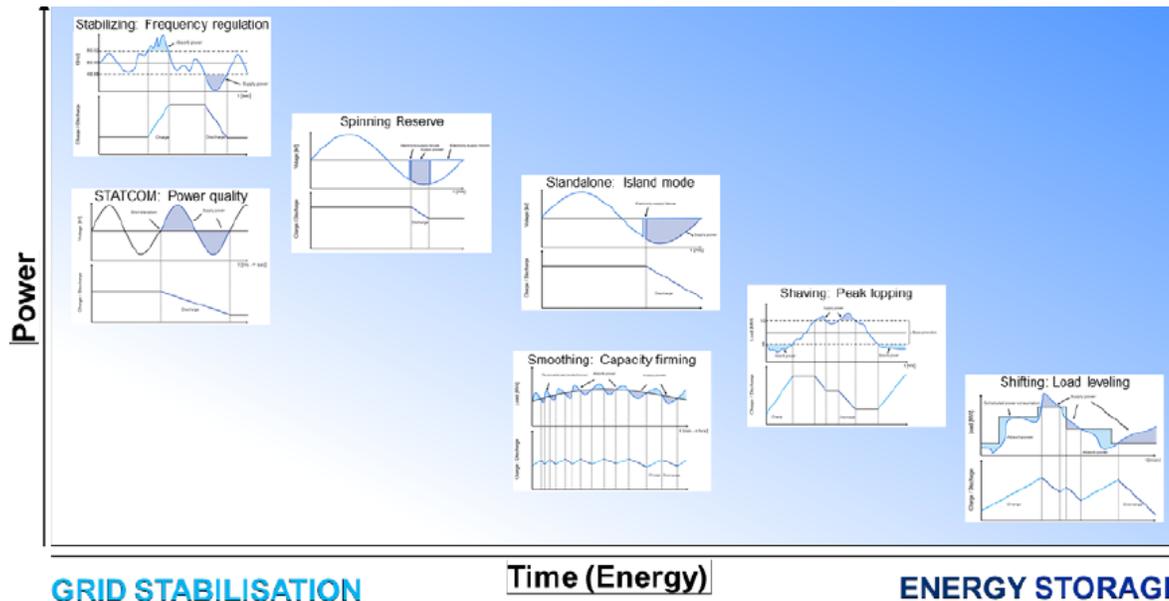
Cogeneration re-development brings reliable and sustainable electricity and thermal energy to the New York University campus



# Wind energy is abundant, intermittent and unpredictable



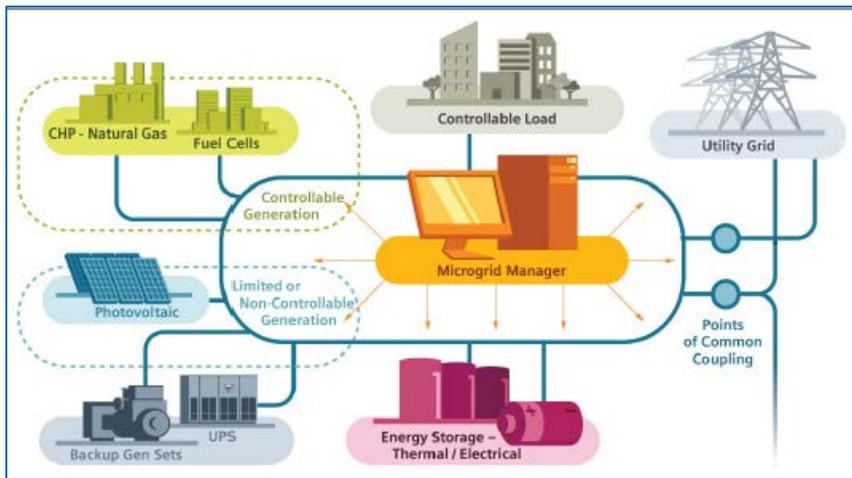
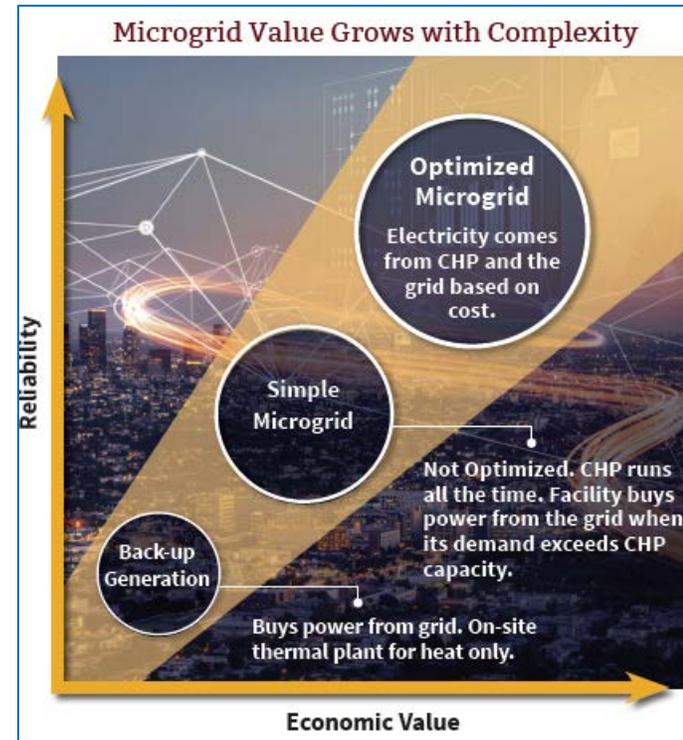
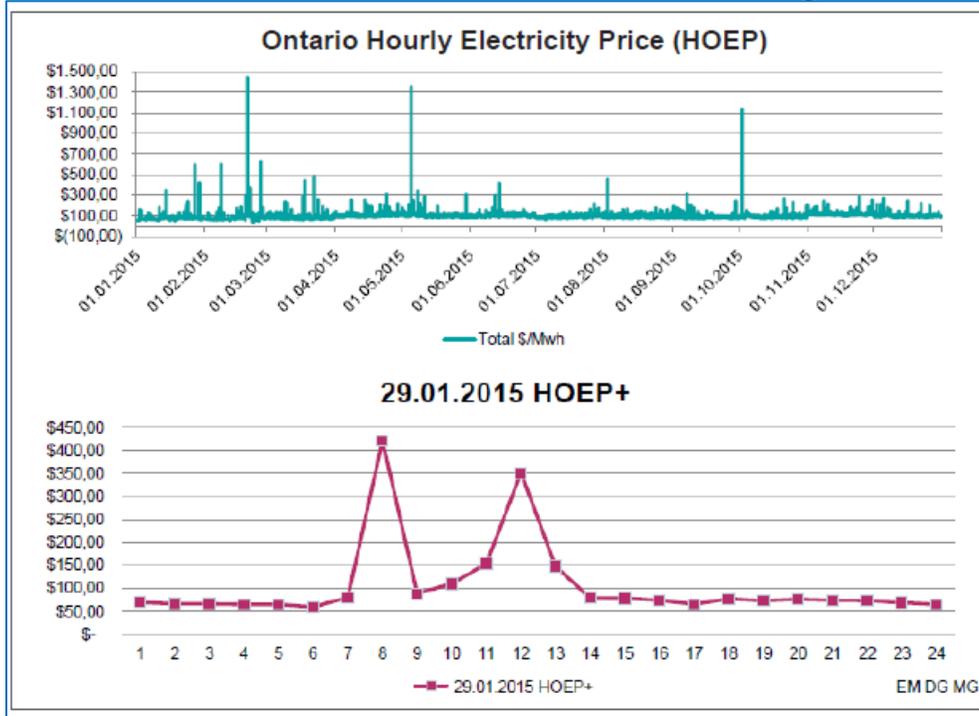
Midwest ISO (MISO)  
24-hour actual wind power supply  
50% supply swing in 5-hours



## Renewables & the grid

- Spinning Reserve
- Voltage Stability
- Standalone (off-grid) Operation
- Peak Shaving
- Load Shifting

# A CHP centered microgrid can rapidly “load follow”



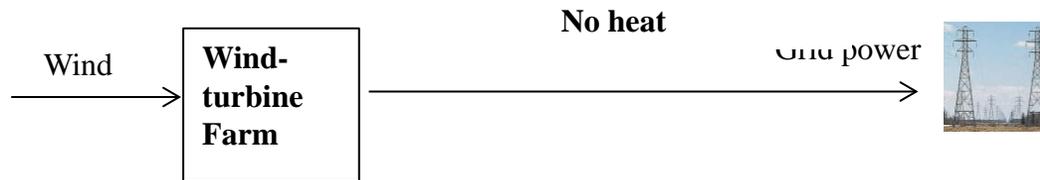
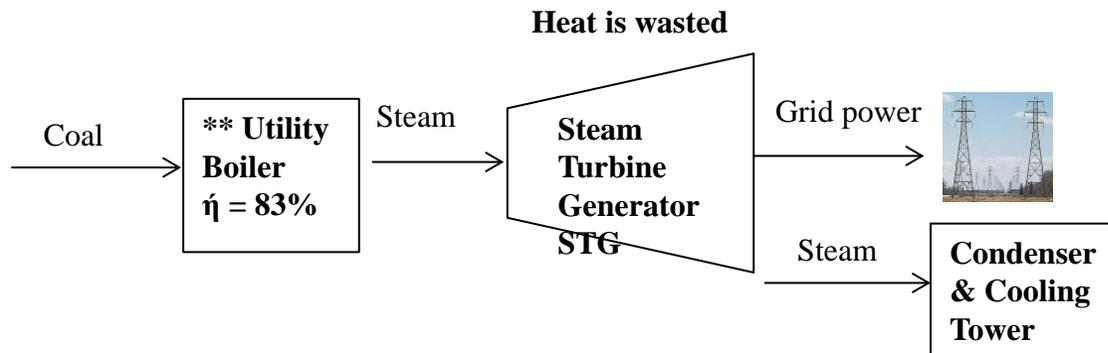
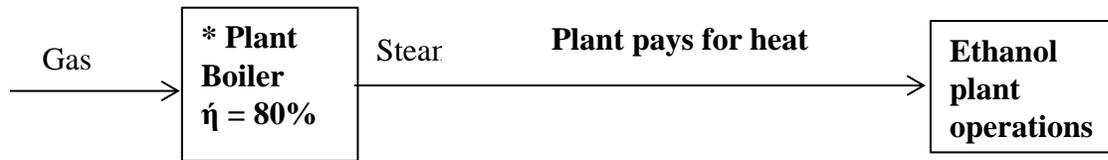
## CHARACTERISTICS

Resiliency = Reliability + Redundancy  
 Distributed Generation

## BENEFITS

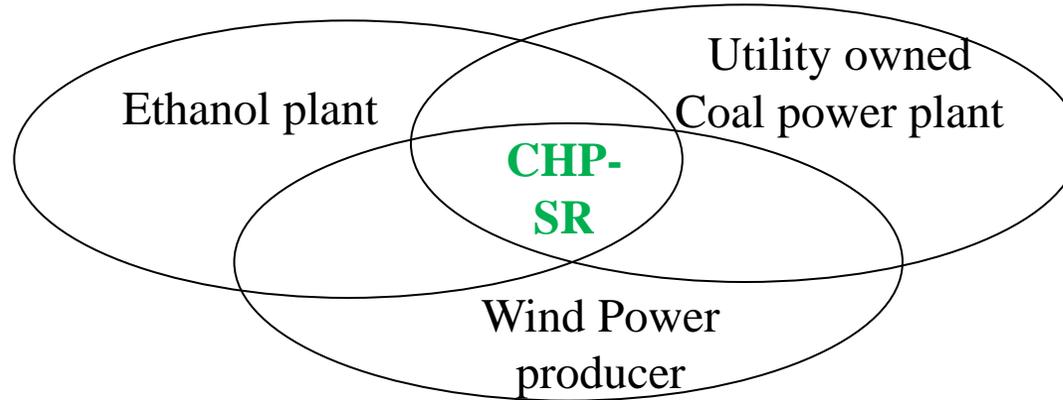
Efficiency - minimize I2R loss  
 Security - grid hardening  
 Scalability – eases resource planning

# Economics & thermodynamics at a midwestern corn-to-ethanol plant, coal power plant and wind turbine farm



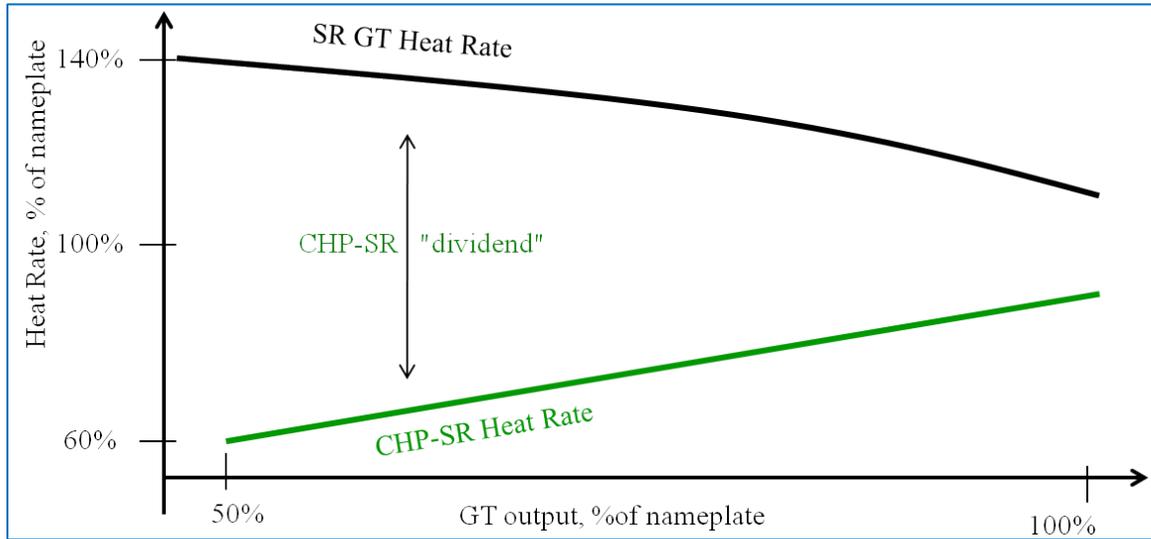
\* Usually a Waste Heat Oxidizer Boiler. \*\* Typical of a pulverized coal boiler

## CHP-SR mitigates overlapping concerns



Entity	Concern	Traditional solutions
Ethanol Plant	<ul style="list-style-type: none"> <li>• Cost of steam</li> <li>• Cost of grid power</li> </ul>	<ul style="list-style-type: none"> <li>• Demand reduction measures</li> <li>• Preheat feed-water, improve controls</li> </ul>
Coal Utility	<ul style="list-style-type: none"> <li>• Cost of regulations</li> <li>• Cost of coal</li> <li>• Cost of O&amp;M</li> </ul>	<ul style="list-style-type: none"> <li>• <u>Spend</u> on pollution control equipment</li> <li>• <u>Shut</u> down coal plant</li> </ul>
Wind Power Producer	<ul style="list-style-type: none"> <li>• Unable to deliver firm capacity</li> <li>• Blamed for grid instability</li> <li>• Blamed as a “subsidy hog”</li> </ul>	<ul style="list-style-type: none"> <li>• <u>Spend</u> on simple cycle Gas Turbine (GT) to “<b>firm</b>” wind</li> <li>• <u>Spend</u> on fuel + O&amp;M for GT</li> </ul>

# CHP with Spinning Reserve can economically balance intermittent wind energy allowing steady “load following”

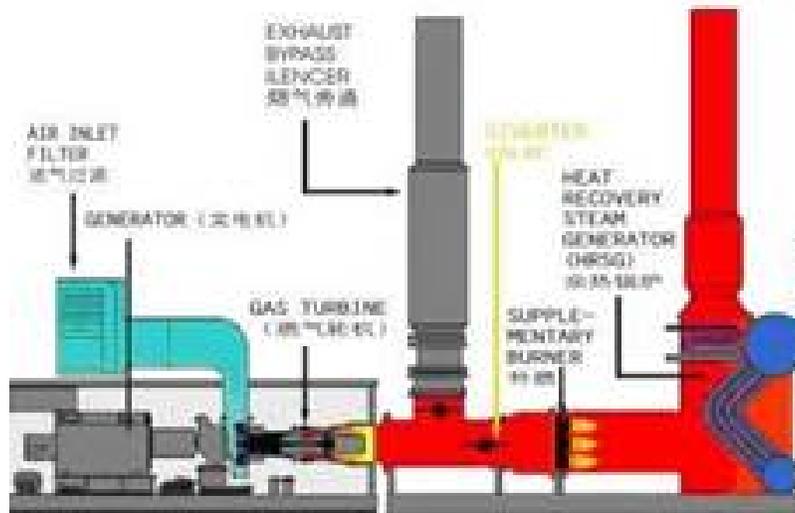


### Spinning Reserve Gas Turbine (SR GT)

A Gas Turbine that continually varies power output to balance variable wind power generation

### CHP with Spinning Reserve (CHP-SR)

An "electrically oversized" thermally matched CHP system, normally operating at reduced power output



Case	Wind energy	Gas Turbine (GT) load	GT operation to balance wind energy
A	High	Low	Spinning Reserve only
B	Low	High	(simple cycle mode)
C	High	Low	In CHP with Spinning Reserve mode
D	Low	High	

IMAGE: Solar turbines

# Case A: High wind + low load SR GT

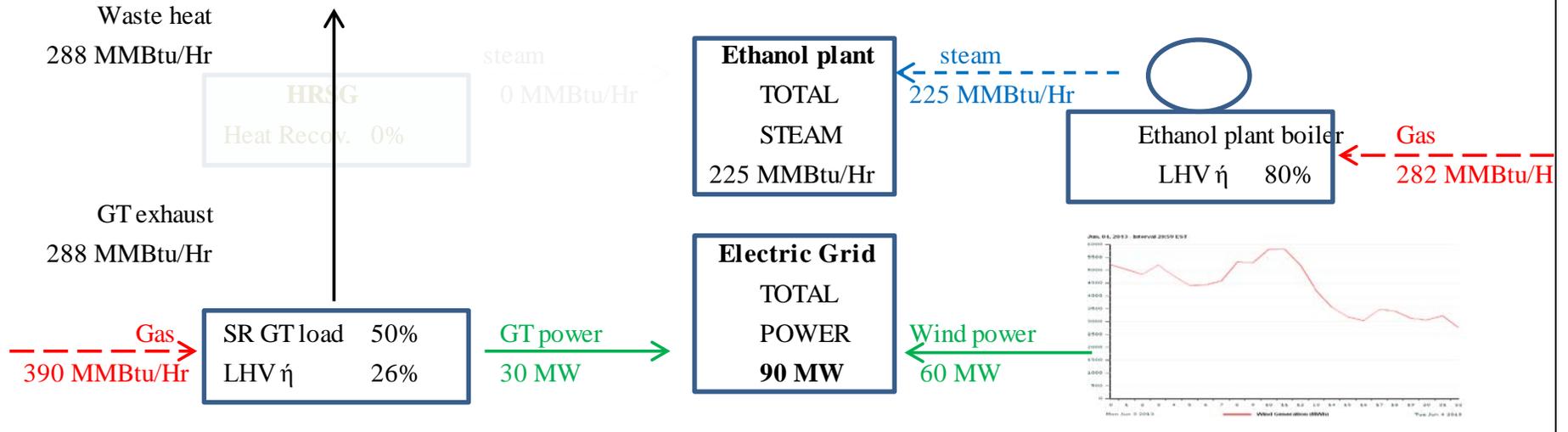
Burning fuel twice is wasteful and inefficient

**Fuel to power & steam; System Efficiency 48.7%**

Steam Balance	MMBtu/Yr
HRSG	0
Ethanol boiler	1,890,000
<b>TOTAL</b>	<b>1,890,000</b>

Fuel Balance	MMBtu/Yr
SR GT	3,276,000
Ethanol boiler	2,368,800
<b>TOTAL</b>	<b>5,644,800</b>

Power Balance	MWh/yr
Wind Power	504,000
SR GT power	252,000
<b>TOTAL</b>	<b>756,000</b>



Strategy? minimize lifecycle cost of power and steam

# Case B: Low wind balanced by high load SR GT

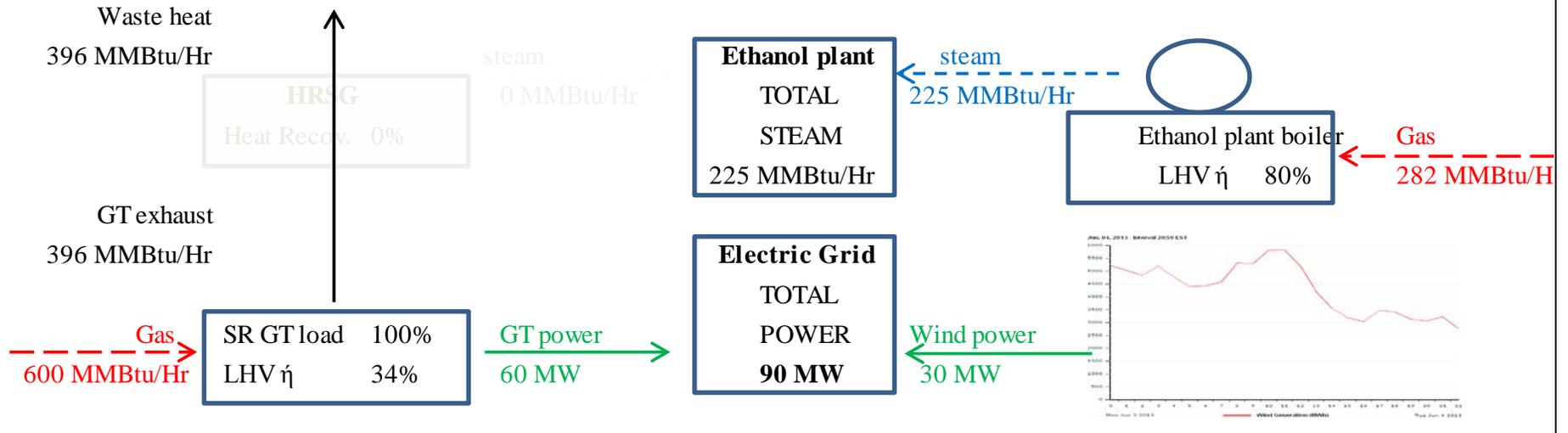
Burning fuel twice is wasteful and inefficient

**Fuel to power & steam; System Efficiency 48.7%**

Steam Balance	MMBtu/Yr
HRSG	0
Ethanol boiler	1,890,000
<b>TOTAL</b>	<b>1,890,000</b>

Fuel Balance	MMBtu/Yr
SR GT	5,040,000
Ethanol boiler	2,368,800
<b>TOTAL</b>	<b>7,408,800</b>

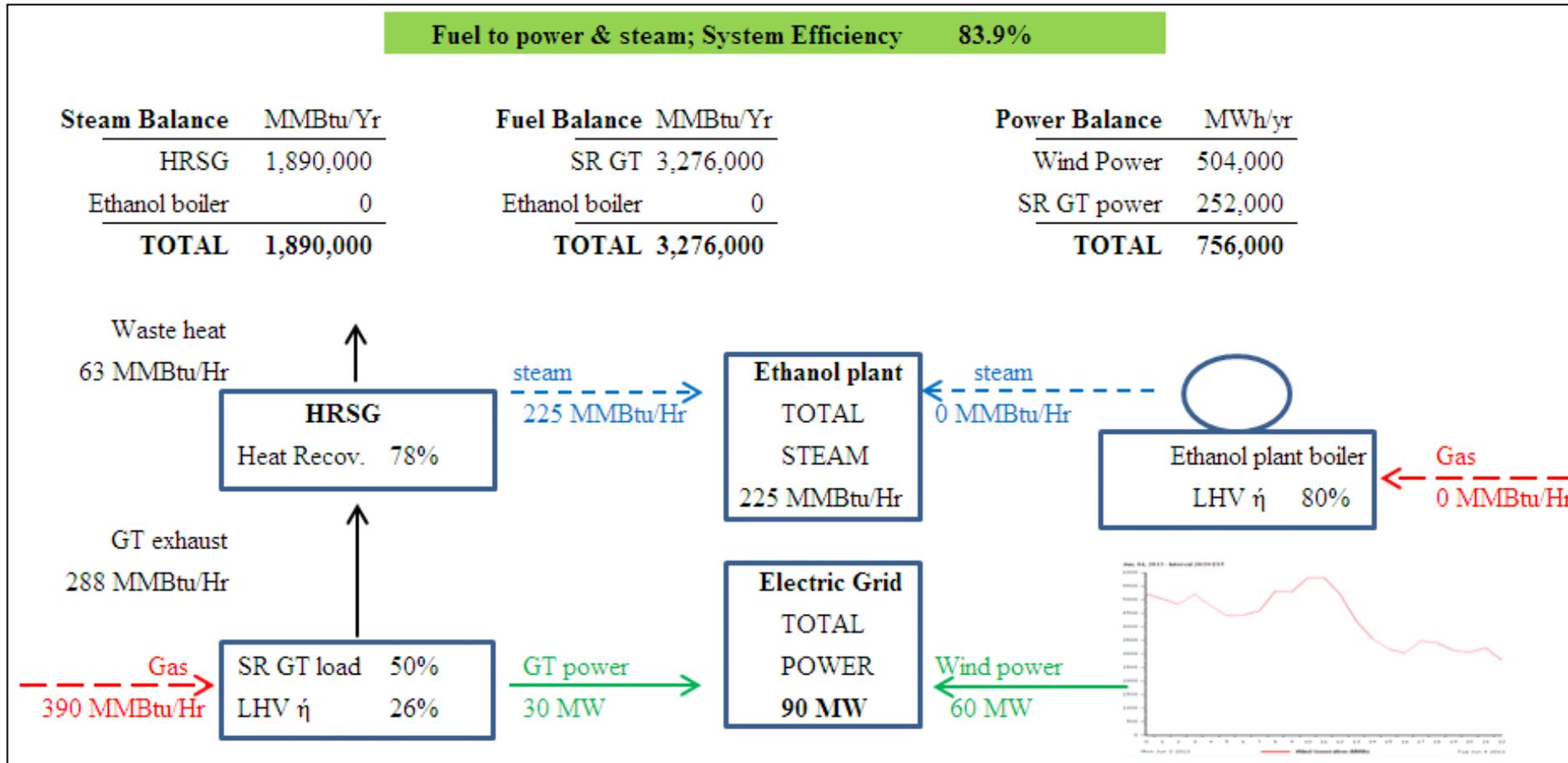
Power Balance	MWh/yr
Wind Power	252,000
SR GT power	504,000
<b>TOTAL</b>	<b>756,000</b>



Strategy? minimize lifecycle cost of power and steam

# Case C: High wind and low load CHP-SR. Waste heat satisfies thermal load.

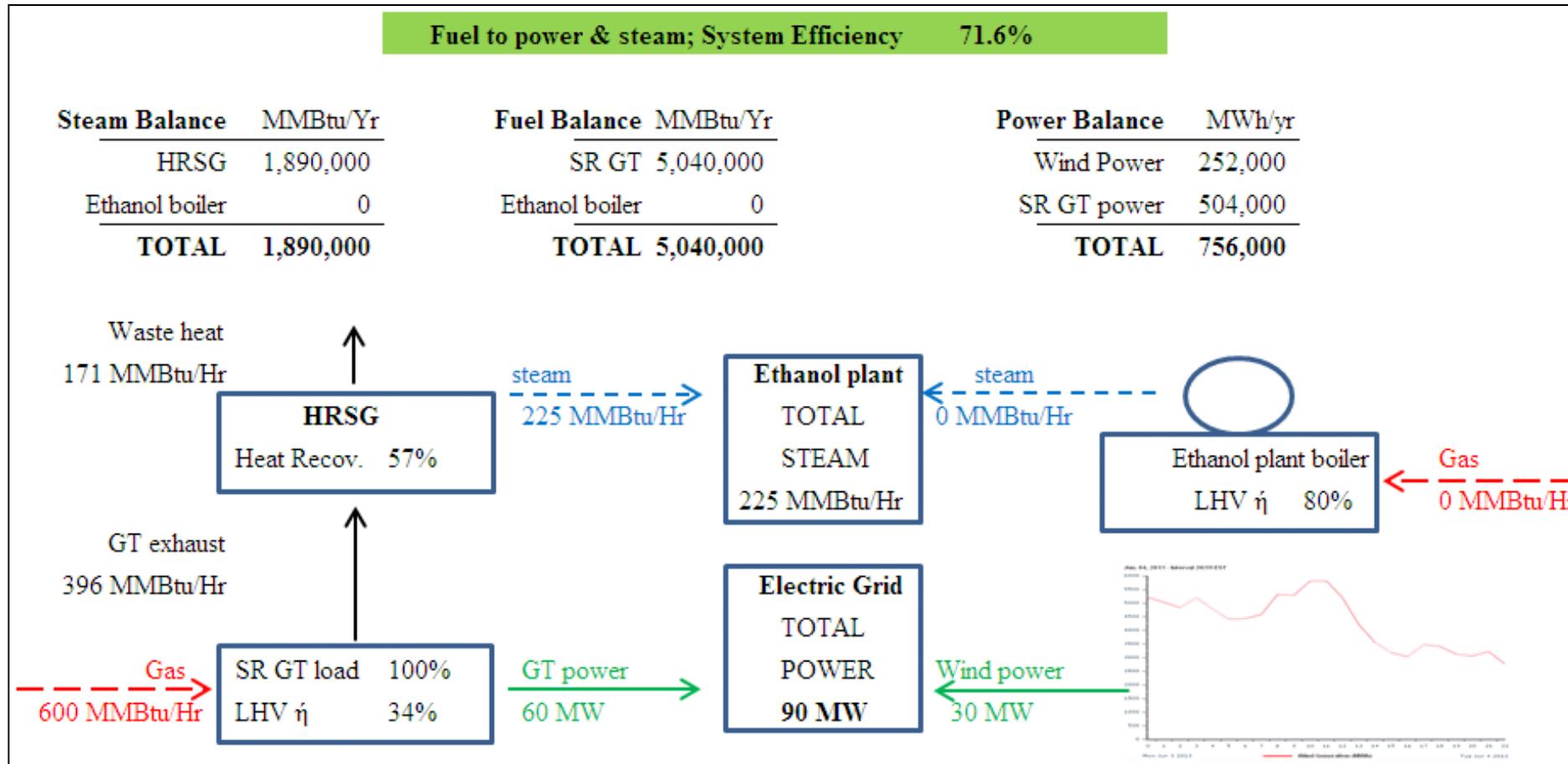
Burning fuel once and recycling waste heat is efficient and profitable



Strategy? minimize lifecycle cost of power and steam

# Case D: Low wind balanced by high load CHP-SR. Waste heat satisfies thermal load.

Burning fuel once and recycling waste heat is efficient and profitable



Strategy? minimize lifecycle cost of power and steam

## Economics: operating assumptions

PARAMETER	UNIT	VALUE	COMMENT
System availability	hrs/yr	<b>8,400</b>	Ethanol plant, windmills, SRGT, coal power plant and CHP-SR
of which, duration of			
High wind	hrs/yr	<b>4200</b>	Wind <i>plus</i> SRGT or CHPSR
Low wind	hrs/yr	<b>4200</b>	Wind <i>plus</i> SRGT or CHPSR
Delivered fuel costs			
Natural gas	\$/MMBtu, HHV	<b>\$3.0</b>	
Coal	\$/MMBtu, HHV	<b>\$3.0</b>	\$75 per ton
System non-fuel O&M			
SR GT	\$/MWh	<b>\$5.0</b>	Typical
CHP-SR	\$/MWh	<b>\$10.0</b>	Typical
Coal power plant	\$/MWh	<b>\$15.0</b>	Typical
Ethanol plant boiler	\$/MMBtu steam	<b>\$1.0</b>	Assumed
Utility Coal boiler Heat Rate	MMBtu/MWh	<b>12</b>	Typical for sub-critical Rankine cycle plants
Ethanol plant boiler efficiency	% LHV	<b>80%</b>	Assumed

## Economics: CHP-SR slashes operating costs

<b>Ethanol Plant Boiler cost</b>	<b>\$MM/yr</b>	<b>\$/MMBtu steam</b>		
Fuel: Natural gas	\$7.8			\$4.1
non-fuel O&M	\$1.9			\$1.0
<b>TOTAL</b>	<b>\$9.7</b>			<b>\$5.1</b>
		Power cost	*steam credit	Net cost
<b>CHP-SR cost</b>	<b>\$MM/yr</b>	<b>\$/MWh</b>	<b>\$/MWh</b>	<b>\$/MWh</b>
Fuel: Natural gas	\$13.7	\$36.3	(\$20.6)	\$15.7
non-fuel O&M	\$3.8	\$10.0	(\$5.0)	\$5.0
<b>TOTAL</b>	<b>\$17.5</b>	<b>\$46.3</b>	<b>(\$25.6)</b>	<b>\$20.7</b>
		Power cost	*steam credit	Net cost
<b>SR GT cost</b>	<b>\$MM/yr</b>	<b>\$/MWh</b>	<b>\$/MWh</b>	<b>\$/MWh</b>
Fuel: Natural gas	\$13.7	\$36.3	\$0.0	\$36.3
non-fuel O&M	\$1.9	\$5.0	\$0.0	\$5.0
<b>TOTAL</b>	<b>\$15.6</b>	<b>\$41.3</b>	<b>\$0.0</b>	<b>\$41.3</b>
			*steam credit	Net cost
<b>Coal plant cost</b>	<b>\$MM/yr</b>	<b>\$/MWh</b>	<b>\$/MWh</b>	<b>\$/MWh</b>
Fuel: coal	\$13.9	\$36.7	\$0.0	\$36.7
non-fuel O&M	\$5.7	\$15.0	\$0.0	\$15.0
<b>TOTAL</b>	<b>\$19.6</b>	<b>\$51.7</b>	<b>\$0.0</b>	<b>\$51.7</b>

\* Steam credit reflects value of displaced Ethanol boiler steam

### Economics of a CHP centered microgrid

CHP-SR power is cheaper than wind power with a simple cycle GT

CHP-SR is much cheaper than legacy coal power

## Project development = Make haste..... slowly

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1. Set objectives & gather data
2. Conceptualize alternate configurations: technical & economic appraisal
3. Development requires multitasking; seek expert support

Technical: Configuration, engineering, procurement, construction

Legal: Structure of contracting entities (LLC, S or C Corp etc...)

Commercial: Contracts for fuel, power, O&M, grants & incentives

Environmental: Permits

Financial: Financial models, equity & debt

Risks & Mitigants: Project Execution Plan (PEP)

<b><u>RISK</u></b>	<b><u>BORNE BY</u></b>
CHP system CapEx	Project, LLC
CHP system OpEx	Project, LLC
CHP system performance - MW & Kpph	Project, LLC
CHP system availability (Optg hrs)	Project, LLC
CHP stand-by charge	Host, Project LLC
Gas Price change	Host
Power price change	Host
Site / mill risk	Host
Site availability (Optg hrs)	Host



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